

# **Audit, Risk & Improvement Committee Agenda 14 September 2026**



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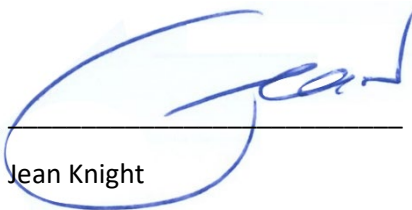


**Shire of Dalwallinu**

**NOTICE OF MEETING**

NOTICE is hereby given that the next Audit, Risk and Improvement Committee Meeting of Council of the Shire of Dalwallinu will be held on Monday, 14 September 2026 in the Council Chambers, Dalwallinu commencing at 4.00pm.

Signed:

  
\_\_\_\_\_  
Jean Knight

**Chief Executive Officer**

09/09/2026

  
\_\_\_\_\_

Date

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## **SHIRE OF DALWALLINU**

**AGENDA** for the Audit, Risk and Improvement Committee Meeting of Council to be held in the Council Chambers, Shire Administration Centre, Dalwallinu on Monday 14 September 2026 at 4.00pm.

### **1 OPENING & ANNOUNCEMENT OF VISITORS**

The Chairperson opened the meeting at 0.00am.

### **2 ANNOUNCEMENTS OF PRESIDING MEMBER**

### **3 ATTENDANCE RECORD**

#### **3.1 Present**

Mr I Hyde  
Mr N Wallis  
Cr KL Carter  
Cr SC Carter  
Cr S Dawson  
Cr MM Harms

|                            |                  |                      |
|----------------------------|------------------|----------------------|
| Chief Executive Officer    | Ms JM Knight     | via electronic means |
| Manager Corporate Services | Mrs HK Jolly     |                      |
| Executive Assistant        | Mrs DJ Whitehead | via electronic means |

#### **3.2 Apologies**

Nil

#### **3.3 Leave of Absence Previously Granted**

Nil

### **4 DECLARATIONS OF INTEREST**

Nil

### **5 MINUTES OF PREVIOUS MEETINGS**

#### **5.1 Audit, Risk and Improvement Committee Meeting – 24 March 2026**

#### **MOTION**

Moved           Cr  
Seconded       Cr

That the Minutes of the Audit, Risk and Improvement Committee Meeting held on the 24 March 2026 be confirmed.

**0/0**



## 6 REPORTS

### 6.1 Shire of Dalwallinu Compliance Audit Return review\*

|                                   |                                                         |
|-----------------------------------|---------------------------------------------------------|
| <b>Report Date</b>                | 14 September 2026                                       |
| <b>Applicant</b>                  | Shire of Dalwallinu                                     |
| <b>File Ref</b>                   | GO/4 – Compliance Audit Return                          |
| <b>Previous Meeting Reference</b> | Nil                                                     |
| <b>Prepared by</b>                | Hanna Jolly, Manager Corporate Services                 |
| <b>Supervised by</b>              | Jean Knight, Chief Executive Officer                    |
| <b>Disclosure of interest</b>     | Nil                                                     |
| <b>Voting Requirements</b>        | Simple Majority                                         |
| <b>Attachments</b>                | Local Government Compliance Audit Return 2025 Questions |

#### **Purpose of Report**

The Audit Committee is requested to review the Compliance Audit Return (CAR) as presented for the year ended 31 December 2025.

#### **Background**

The Shire is required to carry out an annual audit of statutory compliance in accordance with Regulation 14 of the *Local Government (Audit) Regulations 1996*. The CAR ensures local governments review their compliance with key legislative requirements under the *Local Government Act 1995* and associated regulations. This process promotes accountability, transparency, and good governance across the sector.

The CAR must be completed by the local government administration, reviewed by the Audit, Risk and Improvement Committee (ARIC), and then adopted by the council before submission to the Local Government Inspector by 31 March of the year following the audit period. The deadline for the CAR for 1 January to 31 December has been deferred until 30 September 2026.

#### **Consultation**

Chief Executive Officer  
Manager Works and Services

#### **Legislative Implications**

##### State

*Local Government (Audit) Regulations 1996 s13, s14 and s15*

#### **Policy Implications**

Nil

#### **Financial Implications**

Nil

#### **General Function Implications**

Nil

#### **Strategic Implications**

Nil





## Site Inspection

Site inspection undertaken: Not applicable

## Sustainability & Climate Change Implications

### Economic implications

There are no known significant economic implications associated with this proposal.

### Social implications

There are no known significant social implications associated with this proposal.

### Environmental implications

There are no known significant environmental implications associated with this proposal.

## Officer Comment

The Completed Compliance Audit Return for the period 1 January to 31 December 2025 is attached to this item for Audit, Risk and Improvement Committee's consideration and review.

Two items of non-compliance were identified for questions under *Local Government (Administration) Regulations 1996 r.19AE* and *Local government (Functions and General) Regulations 1996 Reg 15*.

### *Local Government (Administration) Regulations 1996 r.19AE*

Shire of Dalwallinu Code of Conduct in place for 2025 did not specifically address required section of reporting and management of suspected breaches and misconduct'. A new code of conduct was adopted in February 2026, introducing updated provisions in this area.

### *Local government (Functions and General) Regulations 1996 Reg 15*

Tender RFT2526-02 was submitted through the eQuotes portal. The tender submissions were opened after the closing date and time; however, only one local government employee was present during the opening process. The eQuotes portal is a secure system that prevents access to tender submissions prior to the specified closing date and time.

The tender opening procedure has been amended to require the presence of at least two local government employees when opening submissions received through eQuotes.

All other tenders conducted during 2025 were opened and managed in accordance with the applicable regulatory requirements.

Following Council's adoption, the 2025 Compliance Audit Return must be submitted to the Local Government Inspector by 30 September 2026.

## Officer Recommendation

That the Audit, Risk and Improvement Committee:

1. Review the Compliance Audit Return for the period 1 January 2025 to 31 December 2025 and report to Council at the September 2025 Ordinary Council Meeting;
2. Requests that Council authorise the Shire President and Chief Executive Officer to sign the completed Compliance Audit Return and submit to the Local Government Inspector by 30 September 2026.



**Officer Recommendation/Committee Resolution**

**MOTION**

Moved Cr/Mr

Seconded Cr/Mr

0/0



# 2025 Compliance Audit Return

**Local Government Authority:** The Shire of Dalwallinu

## ***Local Government Act 1995***

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### **s. 2.29**

Has every person elected or appointed to a mayor, president, deputy, or councillor role made the required declaration in the prescribed form before a prescribed person, prior to acting in the office?

**Response:** Yes

### **s. 3.16**

Has the local government reviewed local laws, which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?

**Response:** Yes

**Comments:** Full review July 2020

### **s.3.57**

Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?

**Response:** Yes

### **s. 3.58(3)**

Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?

**Response:** Yes

### **s. 3.58(4)**

Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) of the Act, in the required local public notice for each disposal of property?

**Response:** Yes

**s. 3.59(2)(a)**

Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2025?

**Response:** N/A

**s. 3.59(2)(b)**

Has the local government prepared a business plan for each major land transaction that was not exempt in 2025?

**Response:** N/A

**s. 3.59(2)(c)**

Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2025?

**Response:** N/A

**s. 3.59(4)**

Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2024?

**Response:** N/A

**s. 3.59(5)**

During 2025, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?

**Response:** N/A

**s. 5.16 (1)**

Were all delegations to committees resolved by absolute majority?

**Response:** N/A

**Comments:** No delegations to committees

**s. 5.16 (2)**

Were all delegations to committees in writing?

**Response:** N/A

**s. 5.17**

Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?

**Response:** N/A

**s. 5.18**

Were all delegations to committees recorded in a register of delegations?

**Response:** N/A

**s. 5.36(4) and s. 5.37(3)**

Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?

**Response:** N/A

**Comments:** No vacancies in 2025

**s. 5.37(2)**

Did the CEO inform council of each proposal to employ or dismiss senior employee?

**Response:** Yes

**Comments:** Contract renewal for Manager Planning and Development Services May 2025

Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?

**Response:** N/A

**s. 5.39B**

Has the local government adopted and maintained model standards that incorporate the prescribed model standards within required timeframes (including amendments), ensured adoption by absolute majority, published an up-to-date version on its official website, and avoided including any inconsistent additional provisions?

**Response:** Yes

**s. 5.42**

Were all delegations to the CEO resolved by an absolute majority?

**Response:** Yes

Were all delegations to the CEO in writing?

**Response:** Yes

**s. 5.43**

Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?

**Response:** Yes

**s. 5.44(2)**

Were all employees delegated authority by the CEO under Section 5.44(1), issued with a written instrument of delegation?

**Response:** Yes

**s. 5.45(1)(b)**

Were all decisions by the Council to amend or revoke a delegation made by absolute majority?

**Response:** Yes

**s. 5.46**

Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?

**Response:** Yes

Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2024/2025 financial year?

**Response:** Yes

**Comments:** 25/03/2025

Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?

**Response:** Yes

**s. 5.50**

If the local government paid a finishing employee an amount in addition to their entitlement, did the local government follow a policy it had adopted and published on its website outlining the circumstances in relation to payments made to terminated employees?

**Response:** N/A

If the local government made a payment to a finishing employee that is more than the amount set out in the policy, was local public notice given?

**Response:** N/A

**s. 5.51A**

Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government?

**Response:** Yes

Has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?

**Response:** Yes

**s. 5.67**

Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?

**Response:** Yes

**s. 5.68(2)**

Were all decisions regarding participation approval in relation to Section 5.68(2), including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?

**Response:** Yes

**s. 5.69(5)**

Were all decisions regarding participation approval in relation to Section 5.69(5), including the extent of participation allowed recorded in the minutes of the relevant council or committee meeting?

**Response:** Yes

**s. 5.70**

Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?

**Response:** Yes

**s. 5.71B(5) and (7)**

Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?

**Response:** N/A

Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?

**Response:** N/A

**s. 5.73**

Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?

**Response:** Yes

**s. 5.75**

Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?

**Response:** Yes

**s. 5.76**

Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2025?



**Response:** Yes

**s. 5.77**

On receipt of a primary or annual return, did the CEO, or the Mayor/President, as the case may be, give written acknowledgment of having received the return?

**Response:** Yes

**s. 5.88**

Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?

**Response:** Yes

Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?

**Response:** Yes

After a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?

**Response:** Yes

Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?

**Response:** Yes

**s. 5.89A**

Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?

**Response:** Yes

Did the CEO publish an up-to-date version of the gift register on the local government's website?

**Response:** Yes

**s. 5.90A**

Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?

**Response:** Yes

**s. 5.94**

Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?

**Response:** Yes

**s. 5.96**

Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, (unless prescribed otherwise)?

**Response:** Yes

**s. 5.96A**

Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?

**Response:** Yes

**s. 5.104**

Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?

**Response:** Yes

Did the local government adopt additional requirements in addition to the model code of conduct?

**Response:** Yes

Does it comply with section 5.104(3) and (4) of the Local Government Act 1995?

**Response:** Yes

Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?

**Response:** Yes

**s. 5.128**

Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?

**Response:** Yes

**s. 7.12A(3), (4) and (5)**

Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?

**Response:** N/A

Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters?

**Response:** N/A

Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?

**Response:** N/A

## ***Local Government (Administration) Regulations 1996***

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### **r. 18F**

Were the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?

**Response:** N/A

**Comments:** No vacancy in 2025

### **r. 19AB**

Does the code of conduct contain the requirement that a local government employee (not including the CEO) must not accept a prohibited gift from an associated person?

**Response:** Yes

### **r. 19AC**

Does the local government's code of conduct include requirements for the recording, storing, disclosure, and use of information relating to gifts accepted by local government employees (excluding the CEO) from associated persons, in accordance with regulatory requirements?

**Response:** Yes

### **r. 19AE**

Does the local government's code of conduct include requirements addressing employee behaviour in the performance of duties, interactions with others, use and disclosure of information, use of local government resources and finances, the keeping of records, and the reporting and management of suspected breaches and misconduct, in accordance with regulatory requirements?

**Response:** No

**Comments:** The Code of Conduct in place during 2025 did not specifically address the 'reporting and management of suspected breaches or misconduct'. A new Code of Conduct was adopted in February 2026, introducing updated provisions in this area.

### **r. 19B**

Did the local government include in its annual report all information required under section 5.53(2)(g) and (i) and regulation 3A(2), including number of employee's in salary bands over \$130,000, remuneration and allowances paid, ordered payments, CEO remuneration, council member meeting attendance, available demographic information about council members, and details of any modifications to the strategic community plan or significant modifications to the corporate business plan?

**Response:** Yes

**r. 19C**

Has the local government adopted by absolute majority a strategic community plan?

**Response:** Yes

Adoption date or the date of the most recent review: 27/05/2025

**r. 19DA**

Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)?

**Response:** Yes

Date of review: 27/05/2025

Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?

**Response:** Yes

**r. 22**

No response required. This is covered by s5.75.

**r. 23**

No response required. This is covered by s5.76.

**r. 28**

No response required. This is covered by s5.88(1).

**r. 28A**

No response required. This is covered by s5.89A(1).

**r. 29**

No response required. This is covered by s5.94.

**r. 29C**

Does the local government publish all prescribed information on its official website— including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices—within the specified timeframes and in accordance with legislative requirements?

**Response:** Yes

**r. 35**

Has every local government council member completed and passed the Council Member Essentials course, consisting of the five required modules and delivered by an approved provider, within 12 months of being elected?

**Response:** Yes

**r. 36**

Does the local government appropriately identify and document council members who are exempt from the training requirements under section 5.126(1), including verifying that the member:

- has completed an approved course within the specified 5-year period prior to election, or
- completed the LGASS00002 Elected Member Skill Set before 1 July 2019 within the relevant timeframe, or
- qualifies for the transitional exemption applicable to council members in office at the commencement of the 2019 regulatory amendments?

**Response:** Yes

## ***Local Government (Audit) Regulations 1996***

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### **r. 10**

Was the auditor's report for the financial year ending 30 June 2025 received by the local government within 30 days of completion of the audit?

**Response:** Yes

### **r. 17**

Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2025?

**Response:** Yes

**Comments:** Date field doesn't let me enter a date outside of 2025 dates. Our last review was adopted by the Council on 28/02/2023 and next review was adopted 24/02/2026.

Date of council's resolution to accept the report: 01/01/2025

## ***Local Government (Constitution) Regulations 1998***

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### **r. 11FA**

Did the CEO provide the Minister a report as to the result of the election within 14 days of the declaration and in the form of Form 20 of the Local Government (Elections) Regulations 1997, modified as necessary?

**Response:** Yes

### **r. 13**

Were all required oaths, affirmations and declarations under section 2.42 (in relation to Commissioners) made in the correct form (Form 8), before the appropriate authorised person?

**Response:** Yes



## ***Local Government (Elections) Regulations 1997***

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### **r. 30G**

Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?

**Response:** Yes

Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?

**Response:** Yes

Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?

**Response:** Yes

## ***Local Government (Financial Management) Regulations 1996***

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### **r. 5**

Has the CEO ensured efficient systems and procedures are established under provisions set out in Financial Management Regulations 5(1)(a) to (g)?

**Response:** Yes

### **r. 6**

Has the local government ensured that any employee delegated responsibility for day-to-day accounting or financial management operations is not also delegated the responsibility for conducting internal audits, reviewing their own duties, or for managing, directing or supervising someone who carries out these functions?

**Response:** Yes

### **r. 7**

Did the local government ensure it has regard to the needs of the inhabitants of the district as a whole and not keep separate ward accounts or determine expenditure on the basis of revenue from a ward?

**Response:** Yes

### **r. 8**

Does the local government maintain separate accounts with a bank or other financial institution for money to be held in the municipal fund, trust fund and for reserve account purposes?

**Response:** Yes

### **r. 9**

Did the local government keep separate financial records for each trading undertaking and each major land transaction?

**Response:** N/A

### **r. 11**

Has the local government developed procedures for the authorisation of, and the payment of, accounts in accordance with Local Government (Financial Management) Regulations 11(1), (2) and (3)?

**Response:** Yes

### **r. 12**

Were payments made from the municipal fund or trust fund made by the CEO under a delegated authority or authorised, in accordance with regulation 13(2), in advance by a council resolution?

**Response:** Yes

**r. 13**

Can the local government confirm that, where the CEO has been delegated authority to make payments from the municipal or trust fund, the CEO prepared accurate monthly lists that are presented at the next ordinary council meeting and recorded in the minutes?

- includes the payee's name, payment amount, payment date, and sufficient information to identify each transaction where payments have already been made; or
- includes the payee's name, payment amount, sufficient information to identify each transaction, and the date of the council meeting (to which the list will be presented) for accounts requiring council approval.

**Response:** Yes

**r. 13A**

Did the local government prepare a list each month of all payments made using employee-authorised credit, debit or other purchasing cards, and include the payee's name, the amount of the payment, the date of the payment, sufficient information to identify the payment, and present the list at the next ordinary council meeting (and record in the minutes)?

**Response:** Yes

**r. 19**

Has the local government established and documented internal control procedures to enable identification of the nature and location of all investments and any related transactions?

**Response:** Yes

**r. 19C**

Has the local government ensured that all investments made under section 6.14(1) comply with statutory restrictions set out in Financial Management Reg. 19C?

**Response:** Yes

## ***Local Government (Functions and General) Regulations 1996***

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### **r. 7**

No response required. This is covered by s3.59(2).

### **r. 9**

No response required. This is covered by s3.59(2).

### **r. 10**

No response required. This is covered by s3.59(2).

### **r. 11A**

Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?

**Response:** Yes

### **r. 11**

No response required. This is covered by s3.57.

### **r. 12**

Did the local government consider the implications of Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?

**Response:** N/A

### **r. 14(1), (3) and (5)**

If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?

**Response:** Yes

### **r. 15**

Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?

**Response:** No

**Comments:** Tender RFT2526-02 was submitted via eQuotes portal but opened after the closing date by only one local government employee in present. eQuotes portal is secure and doesn't allow access to the submissions before the close date and time. The procedure has been amended to ensure that at least two local government employees are present when opening eQuotes.

All other tenders complied with the regulations in 2025.

**r. 16**

No response required. This is covered by r. 15.

**r. 17**

Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?

**Response:** Yes

**r. 18(1) and (4)**

Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?

**Response:** N/A

Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?

**Response:** N/A

**r. 19**

Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?

**Response:** Yes

**r. 21**

Does the local government's advertising and expression of interest processes for limiting who can tender comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?

**Response:** N/A

**r. 22**

No response required. This is covered by r. 21.

**r. 23**

Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?

**Response:** N/A

Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?

**Response:** N/A

**r. 24**

Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?

**Response:** N/A

**r. 24AD(2), (4) and (6)**

Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE?

**Response:** N/A

If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?

**Response:** N/A

**r. 24AE**

No response required. This is covered by r. 24AD(2), (4) and (6).

**r. 24AF**

No response required. This is covered by r. 24AD(2), (4) and (6).

**r. 24AG**

Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?

**Response:** N/A

**r. 24AH(1) and (3)**

Did the local government reject any applications to join a panel of prequalified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?

**Response:** N/A

Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?

**Response:** N/A

**r. 24AI**

Did the CEO send each applicant written notice advising them of the outcome of their application?

**Response:** N/A

**r. 24E**

Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?

**Response:** Yes

**r. 24F**

No response required. This is covered by r. 24E.

I certify this is a true and accurate copy of the 2025 Compliance Audit Return, as adopted by Council at the meeting of \_\_\_\_\_ 2026.

\_\_\_\_\_  
CEO

\_\_\_\_\_  
Date

\_\_\_\_\_  
Mayor or President

\_\_\_\_\_  
Date



## 6.2 Shire of Dalwallinu Audit, Risk & Improvement Committee Risk Dashboard Report\*

|                                   |                                                       |
|-----------------------------------|-------------------------------------------------------|
| <b>Report Date</b>                | 14 September 2026                                     |
| <b>Applicant</b>                  | Shire of Dalwallinu                                   |
| <b>File Ref</b>                   | FM/9 – Financial Management – Financial Reporting     |
| <b>Previous Meeting Reference</b> | Nil                                                   |
| <b>Prepared by</b>                | Hanna Jolly, Manager Corporate Services               |
| <b>Supervised by</b>              | Jean Knight, Chief Executive Officer                  |
| <b>Disclosure of interest</b>     | Nil                                                   |
| <b>Voting Requirements</b>        | Simple Majority                                       |
| <b>Attachments</b>                | Shire of Dalwallinu Risk Dashboard Report August 2026 |

### **Purpose of Report**

The Audit, Risk & Improvement Committee is requested to note the actions in the Risk Dashboard Report August 2026.

### **Background**

It is essential to monitor and review the management of risks as changing circumstances may result in some risks increasing or decreasing in significance. By regularly reviewing the effectiveness and efficiency of control and appropriateness of treatment/action, it can be determined if the organisation's resources are being put to the best use possible.

### **Consultation**

Chief Executive Officer

### **Legislative Implications**

#### State

*Local Government (Audit) Regulations 1996 s16 and s17*

### **Policy Implications**

Nil

### **General Function Implications**

Nil

### **Financial Implications**

Nil

### **Strategic Implications**

*Shire of Dalwallinu Council Plan 2025-2035*

Outcome 11- Visionary leadership and responsible governance.

### **Site Inspection**

Site inspection undertaken: Not applicable



## **Sustainability & Climate Change Implications**

### Economic implications

There are no known significant economic implications associated with this proposal.

### Social implications

There are no known significant social implications associated with this proposal.

### Environmental implications

There are no known significant environmental implications associated with this proposal.

## **Officer Comment**

The Risk Dashboard Report shows a snapshot of our current recognised risks and the current issues, actions and treatments for each risk. Following the snapshot is a detailed description of each risk and the potential causes, key controls and indicators for each risk.

This report is provided to the Audit, Risk and Improvement Committee to ensure that the organisation is monitoring and controlling all risks.

## **Officer Recommendation**

That the Audit, Risk and Improvement Committee receives the Risk Dashboard Report for August 2026.

## **Officer Recommendation/Committee Resolution**

### **MOTION**

Moved Cr/Mr  
Seconded Cr/Mr

0/0



# Shire of Dalwallinu

## Risk Dashboard Report

### Aug-26

| <u>Misconduct</u>                                      |          | Risk           | Control   |
|--------------------------------------------------------|----------|----------------|-----------|
|                                                        |          | Low            | Effective |
| Current Issues/Actions/Treatments                      | Due Date | Responsibility |           |
| Review Purchasing Policy and Procurement Process       | Mar-26   | CEO/MCS        |           |
| Review and Document Organisations Controls and Systems | Ongoing  | CEO/MCS        |           |
| Centralise Checklists, Controls and Procedures         | Ongoing  | CEO/MCS        |           |

| <u>Business Disruption</u>                                           |          | Risk           | Control   |
|----------------------------------------------------------------------|----------|----------------|-----------|
|                                                                      |          | High           | Effective |
| Current Issues/Actions/Treatments                                    | Due Date | Responsibility |           |
| Review Business Continuity Plan - Council Agenda March 2024          | Mar-27   | CEO            |           |
| Admin Generator maintained and serviced quarterly (if not activated) | Sep-26   | WS             |           |
|                                                                      |          |                |           |

| <u>Errors, omissions, delays</u>         |          | Risk           | Control   |
|------------------------------------------|----------|----------------|-----------|
|                                          |          | Moderate       | Effective |
| Current Issues/Actions/Treatments        | Due Date | Responsibility |           |
| Procedure Manuals to be tested regularly | Ongoing  | MCS            |           |
|                                          |          |                |           |
|                                          |          |                |           |

| <u>Failure to fulfil statutory, regulatory or compliance requirements</u> |          | Risk           | Control   |
|---------------------------------------------------------------------------|----------|----------------|-----------|
|                                                                           |          | Low            | Effective |
| Current Issues/Actions/Treatments                                         | Due Date | Responsibility |           |
| Corporate Governance Calendar Checklist to be monitored monthly           | Ongoing  | CEO            |           |
|                                                                           |          |                |           |
|                                                                           |          |                |           |

| <u>Inadequate Project/Change Management</u> |          | Risk           | Control   |
|---------------------------------------------|----------|----------------|-----------|
|                                             |          | Moderate       | Effective |
| Current Issues/Actions/Treatments           | Due Date | Responsibility |           |
|                                             |          |                |           |
|                                             |          |                |           |
|                                             |          |                |           |

| <u>External Theft &amp; Fraud</u>                                    |          | Risk           | Control   |
|----------------------------------------------------------------------|----------|----------------|-----------|
|                                                                      |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                                    | Due Date | Responsibility |           |
| Review Fraud & Corruption Control Plan (review undertaken Sept 2025) | Sep-27   | CEO            |           |
| Review Key Register Quarterly - locked cabinets installed Oct 2025   | Sep-26   | TSO            |           |
|                                                                      |          |                |           |

| <u>Damage to Physical Assets</u>                             |          | Risk           | Control   |
|--------------------------------------------------------------|----------|----------------|-----------|
|                                                              |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                            | Due Date | Responsibility |           |
| All plant to have prestarts before each use or as instructed | Ongoing  | All Staff      |           |
|                                                              |          |                |           |
|                                                              |          |                |           |

| <u>Failure of IT &amp;/or Communciations Systems and Infrastructure</u> |          | Risk           | Control   |
|-------------------------------------------------------------------------|----------|----------------|-----------|
|                                                                         |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                                       | Due Date | Responsibility |           |
| Staged migration from Synergy to Maqic commencing 25-26 - Go Live       | Ongoing  | MCS            |           |
|                                                                         |          |                |           |
|                                                                         |          |                |           |

| <u>Providing inaccurate advice/information</u> |          | Risk           | Control   |
|------------------------------------------------|----------|----------------|-----------|
|                                                |          | Moderate       | Effective |
| Current Issues/Actions/Treatments              | Due Date | Responsibility |           |
|                                                |          |                |           |
|                                                |          |                |           |
|                                                |          |                |           |

| <u>Inadequate Organisation and Community Emergency Management</u> |          | Risk           | Control  |
|-------------------------------------------------------------------|----------|----------------|----------|
|                                                                   |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                                 | Due Date | Responsibility |          |
| Lack of resources in LG                                           |          | CEO            |          |
|                                                                   |          |                |          |
|                                                                   |          |                |          |

# Shire of Dalwallinu

## Risk Dashboard Report

### Aug-26

| <u>Inadequate Document Management Processes</u>          |          | Risk           | Control  |
|----------------------------------------------------------|----------|----------------|----------|
|                                                          |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                        | Due Date | Responsibility |          |
| Undertake monthly records audits                         | Monthly  | MCS/FO         |          |
| Annual Refresher for all Employees on Records Management | Dec-26   | CEO            |          |
|                                                          |          |                |          |

| <u>Inadequate engagement of Community/Stakeholders/Elected Members</u>            |          | Risk           | Control  |
|-----------------------------------------------------------------------------------|----------|----------------|----------|
|                                                                                   |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                                                 | Due Date | Responsibility |          |
| Review Communication Plan (every two years) - Last Review June 202                | May-27   | CEO            |          |
| Review Community Engagement Plan (every two years) - Last Review June 2025 M10427 | May-27   | CEO            |          |
|                                                                                   |          |                |          |

| <u>Inadequate Asset Management</u>                                                  |           | Risk           | Control  |
|-------------------------------------------------------------------------------------|-----------|----------------|----------|
|                                                                                     |           | Moderate       | Adequate |
| Current Issues/Actions/Treatments                                                   | Due Date  | Responsibility |          |
| Maintain training register                                                          | Ongoing   | MWS            |          |
| Organise SOP's to be completed for all plant and equipment - all completed May 2025 | Completed | MWS            |          |
| Develop and maintain footpath plan for Dalwallinu and Kalannie townsites            | Completed | MWS            |          |

| <u>Inadequate Natural Environmental Management</u> |          | Risk           | Control  |
|----------------------------------------------------|----------|----------------|----------|
|                                                    |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                  | Due Date | Responsibility |          |
|                                                    |          |                |          |
|                                                    |          |                |          |

| <u>Inadequate supplier/Contract Management</u> |          | Risk           | Control  |
|------------------------------------------------|----------|----------------|----------|
|                                                |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments              | Due Date | Responsibility |          |
|                                                |          |                |          |
|                                                |          |                |          |

| <u>Ineffective management of Facilities/Venues/Events</u> |          | Risk           | Control   |
|-----------------------------------------------------------|----------|----------------|-----------|
|                                                           |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                         | Due Date | Responsibility |           |
| Develop Event Management Framework - Not completed        | Sep-23   | MPDS           |           |
| Booking forms, facility checks completed for each hire    | Ongoing  | CSO/MCS        |           |
|                                                           |          |                |           |

| <u>Work Health &amp; Safety</u>                                   |          | Risk           | Control  |
|-------------------------------------------------------------------|----------|----------------|----------|
|                                                                   |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                                 | Due Date | Responsibility |          |
| Check all contractors have been inducted prior to commencing work | ongoing  | Management     |          |
|                                                                   |          |                |          |
|                                                                   |          |                |          |

| <u>Inadequate Procurement, Disposal or Tender Practices</u> |          | Risk           | Control  |
|-------------------------------------------------------------|----------|----------------|----------|
|                                                             |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                           | Due Date | Responsibility |          |
| Annual Review of Purchasing Policy                          | Mar-27   | CEO            |          |
| Annual Review of Tender Register                            | Jun-26   | EA             |          |
|                                                             |          |                |          |

| <u>Inadequate Financial, Accounting or Business Acumen</u> |          | Risk           | Control  |
|------------------------------------------------------------|----------|----------------|----------|
|                                                            |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments                          | Due Date | Responsibility |          |
|                                                            |          |                |          |
|                                                            |          |                |          |
|                                                            |          |                |          |

| <u>Inadequate Stock Management</u>     |          | Risk           | Control  |
|----------------------------------------|----------|----------------|----------|
|                                        |          | Moderate       | Adequate |
| Current Issues/Actions/Treatments      | Due Date | Responsibility |          |
| Monthly Stocktake for fuel & bulk oils | Monthly  | MCS/FO         |          |
|                                        |          |                |          |

| <u>Ineffective People Management</u>                              |          | Risk           | Control   |
|-------------------------------------------------------------------|----------|----------------|-----------|
|                                                                   |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                                 | Due Date | Responsibility |           |
| Review Performance Appraisal documentation - done annually in Mar | Mar-27   | CEO            |           |
| Review Workforce Plan - Council March 2026                        | Jun-27   | CEO            |           |
|                                                                   |          |                |           |

| <u>Not meeting Community expectations</u>                         |          | Risk           | Control   |
|-------------------------------------------------------------------|----------|----------------|-----------|
|                                                                   |          | Moderate       | Effective |
| Current Issues/Actions/Treatments                                 | Due Date | Responsibility |           |
| Conduct Community Satisfaction Survey - Survey Completed Oct 2024 | Dec-26   | CEO            |           |
|                                                                   |          |                |           |
|                                                                   |          |                |           |

Intentional activities in excess of authority granted to an employee, which circumvent endorsed policies, procedures or delegated authority. This would include instances of:

- Relevant authorisations not obtained.
- Distributing confidential information.
- Accessing systems and / or applications without correct authority to do so.
- Misrepresenting data in reports.
- Theft by an employee
- Inappropriate use of plant, equipment or machinery
- Inappropriate use of social media.
- Inappropriate behaviour at work.
- Purposeful sabotage

*This does not include instances where it was not an intentional breach - refer Errors, Omissions or Delays, or Inaccurate Advice / Information.*

## Potential causes include;

|                                                           |                                                  |
|-----------------------------------------------------------|--------------------------------------------------|
| Inadequate training of code of conduct \ induction        | Greed, gambling or sense of entitlement          |
| Changing of job roles and functions/authorities           | Collusion between internal & external parties    |
| Delegated authority process inadequately implemented      | Password sharing                                 |
| Disgruntled employees                                     | Sharing of confidential information              |
| Lack of internal checks                                   | Low level of Supervisor or Management oversight  |
| Covering up poor work performance                         | Believe they'll get away with it                 |
| Poor enforcement of policies and procedures               | Undue influence from Manager / Councillor        |
| Information leaked to Tenderers during the Tender process | Poor work culture                                |
| Insubordination                                           | By-passing established administrative procedures |

| Key Controls                                              | Type         |  | Rating    |
|-----------------------------------------------------------|--------------|--|-----------|
| Delegated authority for procurement                       | Preventative |  | Effective |
| Delegation control / framework                            | Detective    |  | Effective |
| External Audits                                           | Detective    |  | Effective |
| Police clearances                                         | Detective    |  | Effective |
| Annual drivers licence checks                             | Preventative |  | Effective |
| Cash handling policy and procedures                       | Preventative |  | Adequate  |
| IT security access framework (profiles & passwords)       | Preventative |  | Effective |
| Induction Process (Code of Conduct)                       | Preventative |  | Effective |
| Segregation of duties (Financial / I.T.)                  | Preventative |  | Effective |
| Social Media policy                                       | Preventative |  | Effective |
| Strong management culture (Zero tolerance for misconduct) | Preventative |  | Effective |
| Insurance for loss                                        | Recovery     |  | Effective |

**Overall Control Ratings:** Effective

| Consequence Category | Risk Ratings                 | Rating       |
|----------------------|------------------------------|--------------|
| Reputation / Finance | <b>Consequence:</b>          | Moderate (3) |
|                      | <b>Likelihood:</b>           | Rare (1)     |
|                      | <b>Overall Risk Ratings:</b> | Low          |

| Indicators                                                                                              | Type    | Benchmark |
|---------------------------------------------------------------------------------------------------------|---------|-----------|
| Budget variances                                                                                        | Lagging | 5%        |
| Audit notifications                                                                                     | Lagging | Zero      |
| Incidents warranting dismissal                                                                          | Lagging | Zero      |
| Wilful breach of segregation of duties                                                                  | Leading | Zero      |
| Suppliers not being paid or complaints from suppliers (not involved in collusion or bribery with staff) | Lagging | Zero      |
| Disregarding or manipulating procurement process for own benefit                                        | Leading | Zero      |
| Internal and external complaints (PID)                                                                  | Lagging | Zero      |

| Current Issues / Actions / Treatments                  | Due Date | Responsibility |
|--------------------------------------------------------|----------|----------------|
| Review Purchasing Policy and Procurement Process       | Mar-26   | CEO/MCS        |
| Review and Document Organisations Controls and Systems | Ongoing  | CEO/MCS        |
| Centralise Checklists, Controls and Procedures         | Ongoing  | CEO/MCS        |

Loss of funds, assets, data or unauthorised access, (whether attempted or successful) by external parties, through any means (including electronic), for the purposes of;

- Fraud: benefit or gain by deceit
- Malicious Damage: hacking, deleting, breaking or reducing the integrity or performance of systems
- Theft: stealing of data, assets or information

|                                                |                                             |
|------------------------------------------------|---------------------------------------------|
| Potential causes include;                      |                                             |
| Inadequate security of equipment/supplies/cash | Inadequate provision for patrons belongings |
| Robbery                                        | Lack of supervision                         |
| Scam Invoices                                  | Collusion with intenal staff                |
| Cyber Crime                                    |                                             |

| Key Controls                                                                      | Type         |                | Rating    |
|-----------------------------------------------------------------------------------|--------------|----------------|-----------|
| Building Security access controls (alarms, CCCTV, keypad access)                  | Preventative |                | Effective |
| Equipment storage security access controls (locked after hours and whne unmanned) | Preventative |                | Effective |
| Cash handling processes                                                           | Preventative | Responsibility | Effective |
| Spare keys in strong room/key cabinet                                             | Preventative |                | Effective |
| Stringent IT security systems                                                     | Preventative |                | Effective |
| Insurance for loss                                                                | Recovery     |                | Adequate  |
| Photographic record of assets                                                     | Recovery     |                | Effective |
| Care when opening emails with attachments                                         | Preventative |                | Effective |
| Fraud & Corruption Control Plan                                                   | Preventative |                | Effective |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Moderate (3) |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators                            | Type    | Benchmark |
|---------------------------------------|---------|-----------|
| Cyber breaches                        | Lagging | Zero      |
| Insurance Claims                      | Lagging | Zero      |
| Number of incidents of theft or fraud | Lagging | Zero      |

| Current Issues / Actions / Treatments                                | Due Date | Responsibility |
|----------------------------------------------------------------------|----------|----------------|
| Review Fraud & Corruption Control Plan (review undertaken Sept 2025) | Sep-27   | CEO            |
| Review Key Register Quarterly - locked cabinets installed Oct 2025   | Sep-26   | TSO            |

Failure to adequately prepare and respond to events that cause disruption to the local community and / or normal business activities. This could be a natural disaster, weather event, or an act carried out by an external party (e.g. sabotage / terrorism). This includes;

- Lack of (or inadequate) emergency response / business continuity plans.
- Lack of training for specific individuals or availability of appropriate emergency response.
- Failure in command and control functions as a result of incorrect initial assessment or untimely awareness of incident.
- Inadequacies in environmental awareness and monitoring of fuel loads, curing rates etc

*This does not include disruptions due to IT Systems or infrastructure related failures - refer "Failure of IT & communication systems and infrastructure".*

| Potential causes include;                 |                           |
|-------------------------------------------|---------------------------|
| Cyclone, storm, fire, earthquake          | Extended utility outage   |
| Terrorism / sabotage / criminal behaviour | Economic factors          |
| Epidemic / Pandemic                       | Loss of Key Staff         |
| Loss of suppliers                         | Loss of key infratructure |
| Climate change                            |                           |

| Key Controls                                                                  | Type         |                | Rating    |
|-------------------------------------------------------------------------------|--------------|----------------|-----------|
| Regular Local and District Emergency Management Committee meeting (LEMC/DEMC) | Detective    |                | Effective |
| Community recovery preparation                                                | Preventative | Responsibility | Effective |
| Community fire prevention education                                           | Preventative |                | Effective |
| Current Emergency Management Plan                                             | Preventative |                | Effective |
| Business Continuity Framework                                                 | Preventative |                | Effective |
| Generator (Admin centre)                                                      | Recovery     |                | Adequate  |
| IT Disaster Recovery Plan                                                     | Recovery     |                | Effective |
| Insurance for Loss                                                            | Recovery     |                | Effective |
| Generator (Rec Centre Precinct)                                               | Recovery     |                | Effective |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Major (4)    |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | High         |

| Indicators                                 | Type    | Benchmark |
|--------------------------------------------|---------|-----------|
| Missed LEMC/DEMC Committee meetings        | Lagging | Zero      |
| Non Compliance with EM legislation         | Lagging | Zero      |
| Resignations/terminations of key personnel | Lagging |           |
|                                            |         |           |

| Current Issues / Actions / Treatments                                | Due Date | Responsibility |
|----------------------------------------------------------------------|----------|----------------|
| Review Business Continuity Plan - Council Agenda March 2024          | Mar-27   | CEO            |
| Admin Generator maintained and serviced quarterly (if not activated) | Sep-26   | WS             |

Damage to buildings, property, plant & equipment (all assets) that does not result in a disruption to business objectives (refer Business Disruption). This could be a result of a natural disaster or other events, or an act carried out by an external party (inc graffiti and/or vandalism)

|                                  |  |
|----------------------------------|--|
| <b>Potential causes include:</b> |  |
| Cyclone, storm, fire, earthquake |  |
| Vandalism                        |  |
|                                  |  |

| Key Controls              | Type         |                | Rating    |
|---------------------------|--------------|----------------|-----------|
| Locking of unmanned areas | Preventative |                | Effective |
| CCTV                      | Preventative |                | Effective |
|                           |              |                | Effective |
|                           |              | Responsibility | Effective |
| Overall Control Ratings:  |              |                | Effective |

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Moderate (3) |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators                | Type    | Benchmark |
|---------------------------|---------|-----------|
| Damage to Physical Assets | Lagging | Zero      |
|                           |         |           |
|                           |         |           |

| Current Issues / Actions / Treatments                        | Due Date | Responsibility |
|--------------------------------------------------------------|----------|----------------|
| All plant to have prestarts before each use or as instructed | Ongoing  | All Staff      |
|                                                              |          |                |



Errors, omissions or delays in operational activities as a result of unintentional errors or failure to follow due process including incomplete, inadequate or inaccuracies in advisory activities to customers or internal staff. Examples include;

-Incorrect planning, development, building, community safety and Emergency Management advice

-Incorrect health or environmental advice

-Inconsistent messages or responses from Customer Service Staff

-Any advice that is not consistent with legislative requirements or local laws.

-Human error

-Inaccurate recording, maintenance, testing or reconciliation of data.

-Inaccurate data being used for management decision-making and reporting.

-Delays in service to customers

*This excludes process failures caused by inadequate / incomplete procedural documentation - refer "Inadequate Document Management Processes".*

## Potential causes include;

|                                                                |                             |
|----------------------------------------------------------------|-----------------------------|
| Human Error                                                    | Incorrect information       |
| Inadequate formal procedures or training                       | Miscommunication            |
| Lack of trained staff                                          | Work pressure/stress        |
| Poor use of procedures                                         | Lack of understanding       |
| Unrealistic expectations from community, council or management | Health issues               |
| Poor internal communications between teams                     | Historical decisions/advice |
| Disconnect between financial receipting and systems            | Complex legislation         |
| Changes to legislation                                         |                             |

| Key Controls                                                                                           | Type         |  | Rating    |
|--------------------------------------------------------------------------------------------------------|--------------|--|-----------|
| Membership of professional associations                                                                | Detective    |  | Effective |
| Complaints register                                                                                    | Detective    |  | Effective |
| Documented information sheets / website information / FAQ's to assist in providing advice to customers | Preventative |  | Effective |
| External consultants such as legal                                                                     | Preventative |  | Effective |
| External stakeholder communications (website, news articles)                                           | Preventative |  | Effective |
| Staff training program (mentoring, formal & on-the-job)                                                | Preventative |  | Adequate  |
| Draw information from other Government agencies (DWER etc)                                             | Preventative |  | Effective |
| Complaints resolution process                                                                          | Recovery     |  | Effective |
| Procedure Manuals tested by other Officers                                                             | Preventative |  | Effective |

|                                 |                  |
|---------------------------------|------------------|
| <b>Overall Control Ratings:</b> | <b>Effective</b> |
|---------------------------------|------------------|

| Consequence Category | Risk Ratings                 | Rating       |
|----------------------|------------------------------|--------------|
| Reputation / Finance | <b>Consequence:</b>          | Minor (2)    |
|                      | <b>Likelihood:</b>           | Possible (3) |
|                      | <b>Overall Risk Ratings:</b> | Moderate     |

| Indicators                                                                                    | Type    | Benchmark |
|-----------------------------------------------------------------------------------------------|---------|-----------|
| Referral to Ombudsman/Management/Council                                                      | Lagging | Zero      |
| Substantiated complaints regarding errors, omissions, delays or inaccurate advice/information | Lagging | Zero      |
| Insurance Claims                                                                              | Lagging | Zero      |
|                                                                                               |         |           |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|---------------------------------------|----------|----------------|

|                                            |         |     |
|--------------------------------------------|---------|-----|
| Procedure Manuals to be tested regularly   | Ongoing | MCS |
| Review checklists for weekly/monthly tasks | Ongoing | MCS |
|                                            |         |     |

# Failure of IT &/or Communciations Systems and Infrastructure

Aug-26

Instability, degradation of performance, or other failure of IT or communication system or infrastructure causing the inability to continue business activities and provide services to the community. This may or may not result in IT Disaster Recovery Plans being invoked. Examples include failures or disruptions caused by:

-Hardware or software

-Networks

-Failures of IT Vendors

This also includes where poor governance results in the breakdown of IT maintenance such as;

-Configuration management

-Performance monitoring

This does not include new system implementations - refer "Inadequate Project / Change Management".

## Potential causes include;

|                                                            |                                                                           |
|------------------------------------------------------------|---------------------------------------------------------------------------|
| Weather impacts                                            | Non renewal of licenses                                                   |
| Power outage on site or at service provider                | Inadequate IT incidents, problem management & Disaster Recovery Processes |
| Out dated, inefficient or unsupported hardware or software | Lack of process and training                                              |
| Incompatibility between operating systems                  | Vulnerability of user error                                               |
| Cyber crime and viruses                                    | Failure of vendor                                                         |
| Turnover of system adminsitration support                  | Equipment purchases without input from IT department                      |
| Software vulnerability                                     |                                                                           |

| Key Controls                                           | Type         | Responsibility | Rating    |
|--------------------------------------------------------|--------------|----------------|-----------|
| Performance monitoring by contractor                   | Detective    |                | Effective |
| Maintenance program                                    | Preventative |                | Effective |
| Formal IT Infrastructure replacement / refresh program | Preventative |                | Effective |
| IT security access protocols and firewalls             | Preventative |                | Effective |
| Service level agreement with contractor / Vendor       | Preventative |                | Effective |
| Disaster Recovery Plan                                 | Recovery     |                | Adequate  |
| Multiple data back-up systems                          | Recovery     |                | Effective |
| Generator                                              | Recovery     |                | Effective |
| UPS (90min)                                            | Recovery     |                | Effective |
| Computer/Server/UPS Replacement Plan                   | Preventative |                | Effective |
| Moving Syerngy programs to Altus                       | Preventative |                | Adequate  |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Major (4)    |
|                      | Likelihood:           | Unlikely (2) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators                                                       | Type    | Benchmark      |
|------------------------------------------------------------------|---------|----------------|
| Cyber breaches                                                   | Lagging | Zero           |
| Non availability of network infrastructure during business hours | Lagging | 1 day per year |
| System downtime                                                  | Lagging | 1 week         |
|                                                                  |         |                |

| Current Issues / Actions / Treatments                                             | Due Date | Responsibility |
|-----------------------------------------------------------------------------------|----------|----------------|
| Staged migration from Synergy to Maqic commencing 25-26 - Go Live date 12/10/2026 | Ongoing  | MCS            |

|                                          |        |     |
|------------------------------------------|--------|-----|
| Scoping with Maqic commencing March 2026 | Oct-26 | MCS |
|------------------------------------------|--------|-----|

# Failure to fulfil statutory, regulatory or compliance requirements Aug-26

Failure to correctly identify, interpret, assess, respond and communicate laws and regulations as a result of an inadequate compliance framework. This could result in fines, penalties, litigation or increase scrutiny from regulators or agencies. This includes, new or proposed regulatory and legislative changes, in addition to the failure to maintain updated legal documentation (internal & public domain) to reflect changes. This does not include: Issues in relation to WHS, procurement, HR based legislation

## Potential causes include:

|                                                                   |                                                                                      |
|-------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Lack of training, awareness and knowledge                         | Lack of legal expertise                                                              |
| Staff turnover                                                    | No Compliance Officer or person responsible for Compliance oversight and enforcement |
| Inadequate record keeping/failure of corporate electronic systems | Breakdowns in the tender or procurement process                                      |
| Ineffective policies & processes                                  | Ineffective monitoring of changes to legislation                                     |
| Impulsive decision making                                         | Attitudinal problems                                                                 |
| Councillor turnover                                               |                                                                                      |

| Key Controls                                                        | Type         |                       | Rating           |
|---------------------------------------------------------------------|--------------|-----------------------|------------------|
| Compliance Audit Return (DLGC)                                      | Detective    | <i>Responsibility</i> | <b>Effective</b> |
| External Auditor reviews (compliance)                               | Detective    |                       | <b>Effective</b> |
| Membership of professional associations (AIBS, Building Commission) | Detective    |                       | <b>Effective</b> |
| Strict tender and procurement process (including eQuotes)           | Preventative |                       | <b>Adequate</b>  |
| Compliance framework / calendar & standard operating procedures     | Preventative |                       | <b>Effective</b> |
| Subscriptions (WALGA / DLGC / LGMA and other peak bodies)           | Preventative |                       | <b>Effective</b> |
| Audit Committee                                                     | Preventative |                       | <b>Effective</b> |
| Standardised forms & checksheets                                    | Preventative |                       | <b>Adequate</b>  |
| State Administrative Tribunal / Ombudsman                           | Recovery     |                       | <b>Adequate</b>  |
| Corporate Governance Calendar Checklist                             | Preventative |                       | <b>Effective</b> |

|                                 |                  |
|---------------------------------|------------------|
| <b>Overall Control Ratings:</b> | <b>Effective</b> |
|---------------------------------|------------------|

| Consequence Category | Risk Ratings                 | Rating              |
|----------------------|------------------------------|---------------------|
| Reputation / Finance | <b>Consequence:</b>          | <i>Moderate (3)</i> |
|                      | <b>Likelihood:</b>           | <i>Rare (1)</i>     |
|                      | <b>Overall Risk Ratings:</b> | <b>Low</b>          |

| Indicators                                              | Type    | Benchmark |
|---------------------------------------------------------|---------|-----------|
| <i>Internal monitoring of operations and procedures</i> | Leading |           |
| <i>Audit notifications</i>                              | Leading |           |
| <i>Increased scrutiny from regulators or agencies</i>   | Lagging |           |
| <i>Litigation, fines or penalties</i>                   | Lagging |           |

| Current Issues / Actions / Treatments                           | Due Date | Responsibility |
|-----------------------------------------------------------------|----------|----------------|
| Corporate Governance Calendar Checklist to be monitored monthly | Ongoing  | CEO            |
|                                                                 |          |                |

Incomplete, inadequate or inaccuracies in professional advisory activities to customers or internal staff.

Potential causes include;

|                          |  |
|--------------------------|--|
| Unqualified staff        |  |
| Not following procedures |  |

| Key Controls                          | Type         |  | Rating    |
|---------------------------------------|--------------|--|-----------|
| Employ qualified Staff                | Preventative |  | Effective |
| Ensure staff are following procedures | Preventative |  | Effective |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Moderate (3) |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators           | Type    | Benchmark |
|----------------------|---------|-----------|
| Number of Complaints | Lagging | Zero      |
|                      |         |           |

|  |
|--|
|  |
|--|

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|                                       |          |                |
|                                       |          |                |

# Inadequate Project/Change Management

Aug-26

Inadequate analysis, design, delivery and / or status reporting of change initiatives, resulting in additional expenses, time delays or scope changes. This includes:

- Inadequate change management framework to manage and monitor change activities.
- Inadequate understanding of the impact of project change on the business.
- Failures in the transition of projects into standard operations.
- Failure to implement new systems
- Inadequate handover process

*This does not include new plant & equipment purchases. Refer "Inadequate Asset Sustainability Practices"*

## Potential causes include;

|                                            |                                                                   |
|--------------------------------------------|-------------------------------------------------------------------|
| Lack of communication and consultation     | Excessive growth (too many projects)                              |
| Lack of investment                         | Inadequate monitoring and review                                  |
| Ineffective management of expectations     | Project risks not managed effectively                             |
| Inadequate project planning                | Loack of project methodology knowledge and reporting requirements |
| Failures of project Vendors/Contractors    | Geographic or transport difficulties sourcing equipment/materials |
| External consultants underquoting on costs | Pandemic - escalating costs and contractor shortage               |

| Key Controls                                                     | Type         |                       | Rating           |
|------------------------------------------------------------------|--------------|-----------------------|------------------|
| Post-project debriefs                                            | Detective    | <i>Responsibility</i> | <b>Adequate</b>  |
| Adhere to formal project management methodology                  | Preventative |                       | <b>Not Rated</b> |
| Community engagement policy and framework                        | Preventative |                       | <b>Adequate</b>  |
| Preferred list of contractors                                    | Preventative |                       | <b>Adequate</b>  |
| Risk assessments are conducted before, during and after handover | Preventative |                       | <b>Not Rated</b> |
| Stakeholder meetings and consultation                            | Preventative |                       | <b>Effective</b> |
| Follow Project Management Methodology                            | Preventative |                       | <b>Effective</b> |
| Implement Risk Assessment Process for all Projects               | Preventative |                       | <b>Effective</b> |
| Photos are taken during projects and completed works             | Recovery     |                       | <b>Effective</b> |

|                                 |                  |
|---------------------------------|------------------|
| <b>Overall Control Ratings:</b> | <b>Effective</b> |
|---------------------------------|------------------|

| Consequence Category | Risk Ratings                 | Rating              |
|----------------------|------------------------------|---------------------|
| Reputation / Finance | <b>Consequence:</b>          | <i>Minor (2)</i>    |
|                      | <b>Likelihood:</b>           | <i>Possible (3)</i> |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b>     |

| Indicators                               | Type    | Benchmark |
|------------------------------------------|---------|-----------|
| <i>Missed deadlines/milestones</i>       | Lagging | 10%       |
| <i>Budget overruns/blow outs</i>         | Lagging | 5%        |
| <i>Failed objectives</i>                 | Lagging | Zero      |
| <i>Deviations from the project scope</i> | Lagging | Zero      |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|                                       |          |                |
|                                       |          |                |

Inadequate Organisation and Community Emergency Management

Aug-26

Failure to adequately conduct Prevention, Preparation, Response and Recovery (PPRR) in the organisation structure and community elements, inclusive of the management of all emergencies.

|                                                                                            |                                                                                                                        |
|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|
| <b>Potential causes include;</b>                                                           |                                                                                                                        |
| Lack of (or inadequate) emergency response plans                                           | Failure in command and control functions as a result of incorrect initial assessment or untimely awareness of incident |
| Lack of training to specific individuals or availability of appropriate emergency response | Inadequacies in environmental awareness of fuel loads, curing rates etc                                                |

| Key Controls            | Type         |  | Rating    |
|-------------------------|--------------|--|-----------|
| Response Plans reviewed | Preventative |  | Adequate  |
| Training for Staff      | Preventative |  | Not Rated |

|                          |  |  |          |
|--------------------------|--|--|----------|
| Overall Control Ratings: |  |  | Adequate |
|--------------------------|--|--|----------|

| Consequence Category | Risk Ratings          |  | Rating       |
|----------------------|-----------------------|--|--------------|
| Reputation / Finance | Consequence:          |  | Minor (2)    |
|                      | Likelihood:           |  | Possible (3) |
|                      | Overall Risk Ratings: |  | Moderate     |

| Indicators                 | Type    | Benchmark |
|----------------------------|---------|-----------|
| Not well managed emergency | Lagging | zero      |
|                            |         |           |
|                            |         |           |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
| Lack of resources in LG               |          | CEO            |
|                                       |          |                |



# Inadequate Document Management Processes

Aug-26

Failure to adequately capture, store, archive, retrieve, provide or dispose of documentation. This includes:

- Contact lists.
- Procedural documents, personnel files, complaints.
- Applications, proposals or documents.
- Contracts.
- Forms or requests.

## Potential causes include;

|                                                           |                                                        |
|-----------------------------------------------------------|--------------------------------------------------------|
| Spreadsheet/database/document corruption or loss          | Outdated record keeping practices                      |
| Inadequate access and / or security levels                | Lack of system/application knowledge                   |
| Inadequate Storage facilities (including climate control) | High workloads and time pressures                      |
| High Staff turnover                                       | Standard Operating Policies not followed               |
| Incompatible systems                                      | Incomplete Authorisation Trails                        |
| Lack of awareness of the State Records Act                | Lack of awareness of use of network drives and folders |
| Historical legacies                                       |                                                        |

| Key Controls                           | Type         | Responsibility | Rating           |
|----------------------------------------|--------------|----------------|------------------|
| Record Keeping Plan                    | Detective    |                | <b>Adequate</b>  |
| Records training on Induction          | Preventative |                | <b>Adequate</b>  |
| Annual Refresher on Records Management | Preventative |                | <b>Not Rated</b> |
| Documentation Management Audits        | Detective    |                | <b>Effective</b> |
| Records Management Procedures          | Preventative |                | <b>Adequate</b>  |
| Archival processes                     | Preventative |                | <b>Adequate</b>  |
| Document disaster recovery plan        | Recovery     |                | <b>Adequate</b>  |
| Electronic records back up (Synergy)   | Recovery     |                | <b>Adequate</b>  |
| Training for Staff                     | Preventative |                | <b>Adequate</b>  |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating          |
|----------------------|------------------------------|-----------------|
| Reputation / Finance | <b>Consequence:</b>          | Moderate (3)    |
|                      | <b>Likelihood:</b>           | Possible (3)    |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b> |

| Indicators                                       | Type    | Benchmark     |
|--------------------------------------------------|---------|---------------|
| Number of documents without relevant attachments | Leading | Zero          |
| Number of outstanding records per month          | Lagging | <10 per month |
| Complaints relating to lost documentation        | Lagging | <2 per month  |
|                                                  |         |               |

| Current Issues / Actions / Treatments                    | Due Date | Responsibility |
|----------------------------------------------------------|----------|----------------|
| Undertake monthly records audits                         | Monthly  | MCS/FO         |
| Annual Refresher for all Employees on Records Management | Dec-26   | CEO            |
|                                                          |          |                |

Non compliance with Work, Health & Safety (WHS) Act and associated regulations and standards. It is also the inability to ensure the physical security requirements of staff, contractors and visitors. Other considerations are:

- Inadequate Policy, Frameworks, Systems and Structure to prevent the injury of workers, volunteers, visitors, staff, contractors and/or tenants
- Inadequate Organisational Emergency Management requirements (evacuation diagrams, drills, wardens etc),
- Inadequate security protection measures in place for buildings, depots and other places of work (vehicle, community etc),
- Public Liability Claims, due to negligence or personal injury, Employee Liability Claims due to negligence or personal injury, Inadequate or unsafe modifications to plant & equipment.

|                                                                                                                                                                                 |                                                                |                |                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------|----------------|
| Potential causes include;                                                                                                                                                       |                                                                |                |                |
| Inadequate Policy, Frameworks, Systems and Structure to prevent the injury of visitors, staff, contractors and/or tenants in the provision of a working or business environment | Public Liability Claims, due to negligence or personal injury  |                |                |
| Inadequate security protection measures in place for buildings, depots and other places of work                                                                                 | Employee Liability Claims due to negligence or personal injury |                |                |
| Key Controls                                                                                                                                                                    | Type                                                           |                | Rating         |
| Online and Part B Employee Inductions                                                                                                                                           | Preventative                                                   |                | Adequate       |
| Online and Part B Contractor Inductions                                                                                                                                         | Preventative                                                   |                | Adequate       |
| Onlien and Part B Volunteer Inductions                                                                                                                                          | Preventative                                                   |                | Adequate       |
| Sign in register in Admin Centre                                                                                                                                                | Preventative                                                   |                | Adequate       |
| Depot gates locked when no one in attendance                                                                                                                                    | Preventative                                                   | Responsibility | Adequate       |
| Overall Control Ratings:                                                                                                                                                        |                                                                |                | Adequate       |
| Consequence Category                                                                                                                                                            | Risk Ratings                                                   |                | Rating         |
| Reputation / Finance                                                                                                                                                            | Consequence:                                                   |                | Moderate (3)   |
|                                                                                                                                                                                 | Likelihood:                                                    |                | Unlikely (2)   |
|                                                                                                                                                                                 | Overall Risk Ratings:                                          |                | Moderate       |
| Indicators                                                                                                                                                                      | Type                                                           | Benchmark      |                |
| Employee/Contractors/Volunteers with no completed induction                                                                                                                     | Lagging                                                        | Zero           |                |
|                                                                                                                                                                                 |                                                                |                |                |
|                                                                                                                                                                                 |                                                                |                |                |
| Current Issues / Actions / Treatments                                                                                                                                           |                                                                | Due Date       | Responsibility |
| Check all contractors have been inducted prior to commencing work                                                                                                               |                                                                | ongoing        | Management     |
|                                                                                                                                                                                 |                                                                |                |                |

# Inadequate engagement of Community/Stakeholders/Elected Members

Aug-26

Failure to maintain effective working relationships with the Community (including local Media), Stakeholders, Key Private Sector Companies, Government Agencies and / or Elected Members. This includes activities where communication, feedback or consultation is required and where it is in the best interests to do so. For example;

- Following up on any access & inclusion issues
- Infrastructure Projects
- Local planning initiatives
- Strategic planning initiatives

*This does not include instances whereby Community expectations have not been met for standard service provisions such as Community Events, Library Services and / or Bus/Transport services.*

## Potential causes include;

|                                               |                                            |
|-----------------------------------------------|--------------------------------------------|
| Relationship breakdowns with community groups | Short lead times                           |
| Leadership inattention to current issues      | Miscommunication / poor communication      |
| Inadequate documentation or procedures        | Inadequate Regional or District Committee  |
| Budget / funding issues                       | Inadequate involvement with, or support of |
| Geographic distance                           | Media attention                            |

| Key Controls                                 | Type         |                       | Rating           |
|----------------------------------------------|--------------|-----------------------|------------------|
| Advisory groups (as required)                | Detective    |                       | <b>Effective</b> |
| Availability of staff for meetings on demand | Preventative | <i>Responsibility</i> | <b>Effective</b> |
| Community based forums and workshops         | Preventative |                       | <b>Effective</b> |
| Community Engagement Plan                    | Preventative |                       | <b>Effective</b> |
| Communication Plan                           | Preventative |                       | <b>Effective</b> |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating              |
|----------------------|------------------------------|---------------------|
| Reputation / Finance | <b>Consequence:</b>          | <i>Minor (2)</i>    |
|                      | <b>Likelihood:</b>           | <i>Possible (3)</i> |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b>     |

| Indicators                                                             | Type    | Benchmark |
|------------------------------------------------------------------------|---------|-----------|
| <i>Number of substantiated complaints referring to poor engagement</i> | Lagging | Zero      |
|                                                                        |         |           |
|                                                                        |         |           |

| Current Issues / Actions / Treatments                                             | Due Date | Responsibility |
|-----------------------------------------------------------------------------------|----------|----------------|
| Review Communication Plan (every two years) - Last Review June 2025 M10426        | May-27   | CEO            |
| Review Community Engagement Plan (every two years) - Last Review June 2025 M10427 | May-27   | CEO            |
|                                                                                   |          |                |

# Inadequate Procurement, Disposal or Tender Practices

Aug-26

Failure in the procurement, acquisition, acceptance or disposal process for assets as governed by the Act.

## Potential causes include:

|                                                                                                                                      |                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| Lack of formalised process to identify specific requirements prior to procurement                                                    | Acceptance of assets without reference to a formalised process to ensure correct receipt and/or notification of receipt |
| Disposing of P&E (either through sale or decommissioning) that did not meet expectations from either a time or financial perspective | Failures in the Tender process from RTF preparation, advertising, due diligence and awarding                            |

| Key Controls                                 | Type         |  | Rating           |
|----------------------------------------------|--------------|--|------------------|
| Council's Purchasing Policy                  | Preventative |  | <b>Effective</b> |
| Tender register                              | Detective    |  | <b>Effective</b> |
| RFQ Register                                 | Detective    |  | <b>Effective</b> |
| Internal Audit by third party to the process | Detective    |  | <b>Effective</b> |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating          |
|----------------------|------------------------------|-----------------|
| Reputation / Finance | <b>Consequence:</b>          | Minor (2)       |
|                      | <b>Likelihood:</b>           | Possible (3)    |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b> |

| Indicators                                        | Type    | Benchmark |
|---------------------------------------------------|---------|-----------|
| Number of purchases not adhered to policy/process | Lagging | Zero      |
|                                                   |         |           |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
| Annual Review of Purchasing Policy    | Mar-27   | CEO            |
| Annual Review of Tender Register      | Jun-26   | EA             |

Failure or reduction in service of infrastructure assets, plant, equipment or machinery.

These include fleet, buildings, roads, playgrounds, boat ramps and all other assets during their lifecycle from procurement to disposal. Areas included in the scope are;

-Inadequate design (not fit for purpose)

-Ineffective usage (down time)

-Outputs not meeting expectations

-Inadequate maintenance activities.

-Inadequate financial management and planning (capital renewal plan).

*It does not include issues with the inappropriate use of the Plant, Equipment or Machinery. Refer Misconduct.*

## Potential causes include;

|                                                   |                                          |
|---------------------------------------------------|------------------------------------------|
| Skill level & behaviour of operators              | Unavailability of parts                  |
| Lack of trained staff                             | Lack of formal or appropriate scheduling |
| Outdated equipment                                | Unexpected breakdowns                    |
| Insufficient budget to maintain or replace assets |                                          |

| Key Controls                                   | Type         |                       | Rating           |
|------------------------------------------------|--------------|-----------------------|------------------|
| Asset Management System (Synergy)              | Detective    |                       | <b>Adequate</b>  |
| Asset Management System (Roads - RAMM)         | Detective    |                       | <b>Adequate</b>  |
| 10 Yr Plant Replacement Program                | Preventative | <i>Responsibility</i> | <b>Effective</b> |
| Staff skills training and licencing            | Preventative |                       | <b>Effective</b> |
| 10 Year Building Maintenance Plan              | Preventative |                       | <b>Effective</b> |
| Insurance for loss                             | Recovery     |                       | <b>Effective</b> |
| Routine maintenance program (roads, footpaths) | Preventative |                       | <b>Effective</b> |
| Routine maintenance program (parks, reserves)  | Preventative |                       | <b>Effective</b> |
| Tender register                                | Detective    |                       | <b>Effective</b> |
| Staff training for all large plant             | Preventative |                       | <b>Adequate</b>  |
| RFQ Register                                   | Detective    |                       | <b>Effective</b> |
| Internal Audit by third party to the process   | Detective    |                       | <b>Effective</b> |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating              |
|----------------------|------------------------------|---------------------|
| Reputation / Finance | <b>Consequence:</b>          | <i>Minor (2)</i>    |
|                      | <b>Likelihood:</b>           | <i>Possible (3)</i> |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b>     |

| Indicators                                  | Type    | Benchmark   |
|---------------------------------------------|---------|-------------|
| <i>Accidents and/or damage to equipment</i> | Lagging | Zero        |
| <i>Breakdowns</i>                           | Lagging | 2 per month |
|                                             |         |             |

| Current Issues / Actions / Treatments                                               | Due Date  | Responsibility |
|-------------------------------------------------------------------------------------|-----------|----------------|
| Maintain training register                                                          | Ongoing   | MWS            |
| Organise SOP's to be completed for all plant and equipment - all completed May 2025 | Completed | MWS            |
| Develop and maintain footpath plan for Dalwallinu and Kalannie townsites            | Completed | MWS            |
|                                                                                     |           |                |

Inadequate identification or quantification of financial exposure or risk associated with decisions to invest in land transactions, financial derivatives or investments or poor long term forecasting/assumptions.

Potential causes include;

|                                                                                           |                                                                                  |
|-------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Poor credit management (short or long term borrowing restricting capacity or flexibility) | Ineffective market analysis                                                      |
| Ineffective Business Planning (poor scope/competition analysis)                           | Ineffective financial modelling, forecasting and projection techniques/processes |

| Key Controls                   | Type         |  | Rating   |
|--------------------------------|--------------|--|----------|
| Project Plans for all projects | Preventative |  | Adequate |
|                                |              |  |          |

|                          |          |
|--------------------------|----------|
| Overall Control Ratings: | Adequate |
|--------------------------|----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Minor (2)    |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators               | Type    | Benchmark |
|--------------------------|---------|-----------|
| Poor financial decisions | Lagging | Zero      |
| Poor project planning    | Lagging | Zero      |
|                          |         |           |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|                                       |          |                |
|                                       |          |                |

Inadequate prevention, identification, enforcement and management of environmental issues.

The scope includes;

- Lack of adequate planning and management of coastal erosion issues.
- Failure to identify and effectively manage contaminated sites (including groundwater usage).
- Waste facilities (landfill / transfer stations).
- Weed & mosquito / Vector control.
- Ineffective management of water sources (reclaimed, potable)
- Illegal dumping.
- Illegal clearing / land use.

### Potential causes include;

|                                                        |                                                                |
|--------------------------------------------------------|----------------------------------------------------------------|
| Inadequate management of landfill sites                | Inadequate reporting / oversight frameworks                    |
| Lack of understanding / knowledge                      | Community apathy                                               |
| Inadequate local laws / planning schemes               | Differing land tenure (land occupancy or ownership conditions) |
| Prolific extractive industry (sand, limestone, etc)    | Competing land use (growing population vs conservation)        |
| Poor management of contaminated sites                  | Weed and pest management difficulties                          |
| Clandestine drug labs disposing of chemicals illegally | Bio-diversity hotspots                                         |
| Weather events / natural disasters                     | Fuel or chemical spills                                        |
| Climate change                                         | Illegal firewood collection / burning / hunting                |
| Complex legislation                                    |                                                                |

| Key Controls                             | Type         |  | Rating           |
|------------------------------------------|--------------|--|------------------|
| Soil and water testing                   | Detective    |  | <b>Adequate</b>  |
| Support environment and land care groups | Preventative |  | <b>Effective</b> |
| Conduct environmental health inspections | Preventative |  | <b>Adequate</b>  |
| Litter collection schedules              | Preventative |  | <b>Adequate</b>  |
| Encourage recycling                      | Recovery     |  | <b>Effective</b> |
|                                          |              |  |                  |
|                                          |              |  |                  |
|                                          |              |  |                  |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating          |
|----------------------|------------------------------|-----------------|
| Reputation / Finance | <b>Consequence:</b>          | Minor (2)       |
|                      | <b>Likelihood:</b>           | Possible (3)    |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b> |

| Indicators                                         | Type    | Benchmark                      |
|----------------------------------------------------|---------|--------------------------------|
| <i>Tonnes per capita recyclable generation</i>     | Leading | >5 Tonnes                      |
| <i>Decline in vegetation cover</i>                 | Lagging | 5% since last GIS data set (12 |
| <i>Number of validated environmental incidents</i> | Lagging | 5 per year                     |
| <i>Complaints from environmental groups</i>        | Lagging |                                |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|                                       |          |                |
|                                       |          |                |
|                                       |          |                |

Lack of stock to ensure continuity of operations or oversupply of stock resulting in dormant (non performing) assets. Stock includes consumables, stationery, spare parts and other items used for operational purposes.

|                                                                 |                              |                          |                       |
|-----------------------------------------------------------------|------------------------------|--------------------------|-----------------------|
| <b>Potential causes include;</b>                                |                              |                          |                       |
| Incorrect recording on fuel usage sheets                        |                              | Lack of stock management |                       |
| <b>Key Controls</b>                                             | <b>Type</b>                  |                          | <b>Rating</b>         |
| Fuel Audits                                                     | Detective                    |                          | <b>Adequate</b>       |
| Cleaning Materials Distribution List                            | Detective                    |                          | <b>Adequate</b>       |
| Stationery Monitoring                                           | Detective                    |                          | <b>Adequate</b>       |
| <b>Overall Control Ratings:</b>                                 |                              |                          | <b>Adequate</b>       |
| <b>Consequence Category</b>                                     | <b>Risk Ratings</b>          |                          | <b>Rating</b>         |
| <b>Reputation / Finance</b>                                     | <b>Consequence:</b>          |                          | <i>Minor (2)</i>      |
|                                                                 | <b>Likelihood:</b>           |                          | <i>Possible (3)</i>   |
|                                                                 | <b>Overall Risk Ratings:</b> |                          | <b>Moderate</b>       |
| <b>Indicators</b>                                               | <b>Type</b>                  | <b>Benchmark</b>         |                       |
| <i>Not being able to account for monthly fuel discrepancies</i> | Lagging                      | <50 litres per month     |                       |
| <i>Cleaning materials utilised too quickly</i>                  | Lagging                      | Zero                     |                       |
|                                                                 |                              |                          |                       |
| <b>Current Issues / Actions / Treatments</b>                    |                              | <b>Due Date</b>          | <b>Responsibility</b> |
| Monthly Stocktake for fuel & bulk oils                          |                              | Monthly                  | MCS/FO                |
|                                                                 |                              |                          |                       |



Inadequate management of external Suppliers, Contractors, IT Vendors or Consultants engaged for core operations. This includes issues that arise from the ongoing supply of services or failures in contract management & monitoring processes. This also includes:

- Contract issues (contracts awarded to one supplier)
- Vendor sustainability

### Potential causes include;

|                                         |                                              |
|-----------------------------------------|----------------------------------------------|
| Insufficient funding                    | Inadequate contract management practices     |
| Complexity and quantity of work         | Ineffective monitoring of deliverables       |
| Inadequate tendering process            | Lack of planning and clarity of requirements |
| Contracts not renewed on time           | Historical contracts remaining               |
| Suppliers not willing to provide quotes | Limited availability of suppliers            |
| Pandemic                                |                                              |

| Key Controls                                | Type         |                       | Rating           |
|---------------------------------------------|--------------|-----------------------|------------------|
| Strict tender/procurement processes         | Preventative | <i>Responsibility</i> | <b>Effective</b> |
| Utilise WALGA preferred supplier            | Preventative |                       | <b>Effective</b> |
| WHS Inductions                              | Preventative |                       | <b>Effective</b> |
| Tender Register to monitor expiration dates | Detective    |                       | <b>Effective</b> |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Overall Control Ratings:</b> | <b>Adequate</b> |
|---------------------------------|-----------------|

| Consequence Category | Risk Ratings                 | Rating              |
|----------------------|------------------------------|---------------------|
| Reputation / Finance | <b>Consequence:</b>          | <i>Moderate (3)</i> |
|                      | <b>Likelihood:</b>           | <i>Unlikely (2)</i> |
|                      | <b>Overall Risk Ratings:</b> | <b>Moderate</b>     |

| Indicators                                         | Type    | Benchmark |
|----------------------------------------------------|---------|-----------|
| <i>Number of expired contracts not yet renewed</i> | Lagging | Zero      |
| <i>Tender processes not adhered to</i>             | Lagging | Zero      |

| Current Issues / Actions / Treatments | Due Date | Responsibility |
|---------------------------------------|----------|----------------|
|                                       |          |                |
|                                       |          |                |

# Ineffective People Management

Aug-26

Failure to effectively manage and lead human resources (full-time, part-time, casuals, temporary and volunteers).

This includes:

- Not having appropriately qualified or experienced people in the right roles.
- Insufficient staff numbers to achieve objectives.
- Breaching employee regulations.
- Discrimination, harassment & bullying in the workplace.
- Poor employee wellbeing (causing stress).
- Key person dependencies without effective succession planning in place.
- Industrial activity.

## Potential causes include;

|                                                                |                                                           |
|----------------------------------------------------------------|-----------------------------------------------------------|
| Leadership failures                                            | ineffective performance management programs or procedures |
| Key / single-person dependencies                               | Limited staff availability - labour market conditions     |
| Poor internal communications / relationships                   | Inadequate induction practices                            |
| Ineffective Human Resources policies, procedures and practices | Inconsistent application of policies                      |

| Key Controls                        | Type         |                | Rating    |
|-------------------------------------|--------------|----------------|-----------|
| Annual Performance Appraisals       | Detective    |                | Effective |
| Encourage staff social activities   | Preventative |                | Adequate  |
| Induction process on commencement   | Preventative | Responsibility | Effective |
| WHS Induction on commencement       | Preventative |                | Effective |
| Workforce Plan                      | Preventative |                | Adequate  |
| Employee Assistance Program         | Preventative |                | Effective |
| Staff training programs as required | Preventative |                | Adequate  |
|                                     |              |                |           |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating     |
|----------------------|-----------------------|------------|
| Reputation / Finance | Consequence:          | Minor (2)  |
|                      | Likelihood:           | Likely (4) |
|                      | Overall Risk Ratings: | Moderate   |

| Indicators                           | Type    | Benchmark     |
|--------------------------------------|---------|---------------|
| Employee Satisfaction Survey         | Leading |               |
| Suitable budget for training         | Leading | Zero          |
| Average absenteeism                  | Lagging | 10% per annum |
| Employee turnover                    | Lagging | 20% per annum |
| Workers Compensation (Stress) Claims | Lagging | Zero          |
| Suitable budget for training         | Lagging | Zero          |

| Current Issues / Actions / Treatments                               | Due Date | Responsibility |
|---------------------------------------------------------------------|----------|----------------|
| Review Performance Appraisal documentation - done annually in March | Mar-27   | CEO            |
| Review Workforce Plan - Council March 2026                          | Jun-27   | CEO            |
|                                                                     |          |                |

Failure to effectively manage the day to day operations of facilities, venues and / or events. This includes;

- Inadequate procedures in place to manage quality or availability.
- Poor crowd control
- Ineffective signage
- Booking issues
- Stressful interactions with hirers / users (financial issues or not adhering to rules of use of facility)
- Inadequate oversight or provision of peripheral services (e.g.. cleaning / maintenance)

### Potential causes include;

|                                                                                         |                                                                |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------|
| Double bookings                                                                         | Traffic congestion or vehicles blocking entry or exit          |
| Illegal / excessive alcohol consumption                                                 | Insufficient time between bookings for cleaning or maintenance |
| Bond payments poorly managed                                                            | Difficulty accessing facilities / venues.                      |
| Inadequate oversight or provision of peripheral services (e.g.. cleaning / maintenance) | Poor service from contractors (such as catering or cleaning)   |
| Falsifying hiring agreements (alcohol on site / lower deposit)                          | Renovations                                                    |
| Unaccompanied minors/children                                                           | Animal Contamination                                           |
| Failed chemical / health requirements                                                   |                                                                |

| Key Controls                            | Type         | Responsibility | Rating    |
|-----------------------------------------|--------------|----------------|-----------|
| Bookings Procedure followed             | Preventative |                | Effective |
| Cleaning Audits of all Shire Facilities | Detective    |                | Effective |
| Shire approval for significant events   | Preventative |                | Effective |
| Key Bonds taken/returned                | Preventative |                | Effective |
| Insurances for hirers checked           | Preventative |                | Effective |
| Booking forms completed                 | Preventative |                | Effective |
| Well organised Shire events             | Preventative |                | Effective |
| 10 Year Building Maintenance Plan       | Detective    |                | Effective |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Minor (2)    |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators                                | Type    | Benchmark                         |
|-------------------------------------------|---------|-----------------------------------|
| Attendance at Shire events                | Leading | Within 20% of anticipated numbers |
| Community complaints regarding facilities | Lagging | <5 per annum                      |
| Injuries/incidents                        | Lagging | Zero                              |

| Current Issues / Actions / Treatments                  | Due Date | Responsibility |
|--------------------------------------------------------|----------|----------------|
| Develop Event Management Framework - Not completed     | Sep-23   | MPDS           |
| Booking forms, facility checks completed for each hire | Ongoing  | CSO/MCS        |

Failure to provide expected levels of service, events and benefit to the community. This includes where precedents have set Community perceptions or where services are generally expected. This will normally result in reputational impacts, however may have financial considerations with re-work, compensations or refunds.

Potential causes include;

|                                                                                                       |                                                                                        |
|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| Reducing the number or quality of events                                                              | Loss of new or ongoing funding requirements for projects, events and other initiatives |
| Withdrawing support (or not supporting) other initiatives to provide relief/benefits to the community | Technology expectations                                                                |

| Key Controls                  | Type         |  | Rating    |
|-------------------------------|--------------|--|-----------|
| Annual Street Party is held   | Preventative |  | Effective |
| Youth Programs are funded     | Preventative |  | Effective |
| Communication Plan adhered to | Preventative |  | Effective |

|                          |           |
|--------------------------|-----------|
| Overall Control Ratings: | Effective |
|--------------------------|-----------|

| Consequence Category | Risk Ratings          | Rating       |
|----------------------|-----------------------|--------------|
| Reputation / Finance | Consequence:          | Minor (2)    |
|                      | Likelihood:           | Possible (3) |
|                      | Overall Risk Ratings: | Moderate     |

| Indicators               | Type    | Benchmark |
|--------------------------|---------|-----------|
| Annual Street Party held | Leading |           |
| Youth Programs funded    | Leading |           |
|                          |         |           |

| Current Issues / Actions / Treatments                             | Due Date | Responsibility |
|-------------------------------------------------------------------|----------|----------------|
| Conduct Community Satisfaction Survey - Survey Completed Oct 2024 | Dec-26   | CEO            |
|                                                                   |          |                |

### 6.3 Shire of Dalwallinu Property Insurance Review\*

|                                   |                                                       |
|-----------------------------------|-------------------------------------------------------|
| <b>Report Date</b>                | 14 September 2026                                     |
| <b>Applicant</b>                  | Shire of Dalwallinu                                   |
| <b>File Ref</b>                   | FM/2 – Financial Management – Insurance Policies      |
| <b>Previous Meeting Reference</b> | Nil                                                   |
| <b>Prepared by</b>                | Hanna Jolly, Manager Corporate Services               |
| <b>Supervised by</b>              | Jean Knight, Chief Executive Officer                  |
| <b>Disclosure of interest</b>     | Nil                                                   |
| <b>Voting Requirements</b>        | Simple Majority                                       |
| <b>Attachments</b>                | Shire of Dalwallinu Property Insurance List 2026/2027 |

#### **Purpose of Report**

The Audit, Risk and Improvement Committee is requested to review the Property Insurance list for 2026/2027.

#### **Background**

Shire holds current insurance policies with Local Government Insurance Scheme (LGIS) for property, plant & equipment and various other risks. Property, Plant and Equipment insurance was last time reviewed by the council at the Ordinary Meeting held 28 June 2016 Council resolved the following:

#### **'MOTION 8631**

Moved Cr KL Carter  
Seconded Cr KJ Christian

1. *The Shire of Dalwallinu insurance be renewed as per the Schedule presented, with an excess on property claims of \$5,000, subject to the opportunity being given to the Dalwallinu and Kalannie "Sports Club," to opt for indemnity/agreed valuations on the buildings they control, by 28<sup>th</sup> June 2016.*
2. *That the savings in agreeing to a property claim excess of \$5,000, amounting to approximately \$16,000, be placed in an "Insurance Claim Reserve".*

***CARRIED BY ABSOLUTE MAJORITY 8/0'***

Insurance expenditure is approved as part of annual budgets every year. Insurance excess reserve has a balance of \$160,935 as at 30 June 2026.

#### **Consultation**

Chief Executive Officer

#### **Legislative Implications**

##### **State**

Nil

#### **Policy Implications**

Nil

#### **General Function Implications**

Nil

#### **Financial Implications**

Nil



## **Strategic Implications**

*Shire of Dalwallinu Council Plan 2025-2035*

Outcome 11- Visionary leadership and responsible governance.

## **Site Inspection**

Site inspection undertaken: Not applicable

## **Sustainability & Climate Change Implications**

### Economic implications

There are no known significant economic implications associated with this proposal.

### Social implications

There are no known significant social implications associated with this proposal.

### Environmental implications

There are no known significant environmental implications associated with this proposal.

## **Officer Comment**

This report is provided to the Audit, Risk and Improvement Committee to ensure the organisation continues to monitor and manage property-related risks effectively.

A report detailing property insurance values is attached. This report also includes buildings that are not currently insured. These uninsured buildings are considered assets that would not be replaced in the event of significant damage or loss.

As at 30 June 2026, the Insurance Excess Reserve balance was \$160,935. This reserve provides additional financial coverage should an incident affect an uninsured property or various claims arise that are below the \$5,000 insurance excess threshold.

The current insurance model has been in place since 2016. No major insurance claims have been submitted during this period. The Insurance Excess Reserve has been utilised on one occasion, during 2021/2022, to fund repairs to the balance tanks at the Dalwallinu Aquatic Centre.

Property values are currently being revalued during the 2026/2027 financial year. As a result, the 2027/2028 insurance schedule will be updated to reflect the revised property valuations. Should any other changes to be recommended, these would be incorporated in the 2027/2028 insurance schedule.

## **Officer Recommendation**

That the Audit, Risk & Improvement Committee:

1. Reviews the Property insurance schedule for 2026/2027;
2. Confirms the insurance values as contained within the attachment;
3. Retains the property excess of \$5,000.



## Officer Recommendation/Committee Resolution

### MOTION

Moved Cr/Mr

Seconded Cr/Mr

0/0



| ASSET TYPE                                   | DESCRIPTION                                                                        | STREET NAME                      | INSURANCE VALUE TOTAL (\$) |
|----------------------------------------------|------------------------------------------------------------------------------------|----------------------------------|----------------------------|
|                                              | <b>SWIMMING POOL</b>                                                               | Reserve 15242                    | \$ -                       |
| Aquatic/Leisure Centre                       | Aquatic Centre - Plant Centre & Kiosk                                              | Colin Anderson Drive, Dalwallinu | \$ 325,000.00              |
| Aquatic/Leisure Centre                       | Aquatic Centre - Shade structures                                                  | Colin Anderson Drive, Dalwallinu | \$ 168,000.00              |
| Aquatic/Leisure Centre                       | Aquatic Centre - Main Swimming Pool bowl                                           | Colin Anderson Drive, Dalwallinu | \$ 1,400,000.00            |
| Aquatic/Leisure Centre                       | Aquatic Centre - Junior Swimming Pool bowl                                         | Colin Anderson Drive, Dalwallinu | \$ 306,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>DALWALLINU GENERAL BUILDINGS</b>                                                |                                  | \$ -                       |
| Sporting Facility                            | Recreation Centre - pavillion,meeting rooms,basketball court,changerooms & kitchen | Reserve 15242                    | \$ 7,100,000.00            |
| Sporting Facility                            | Dalwallinu Squash Court Building at Rec Centre Grounds                             | Reserve 15242                    | \$ 100,000.00              |
| Treatment Works/Waste Disposal               | Dalwallinu Precinct Ablution Block                                                 | Reserve 15242                    | \$ 100,000.00              |
| Sporting Facility                            | Dalwallinu Recreation Centre Hockey Pavillion                                      | Reserve 15242                    | \$ 410,000.00              |
| Warehouse/Storage Facility                   | Dalwallinu Recreation Centre Gardeners Shed                                        | Reserve 15242                    | \$ 180,000.00              |
| Caravan/Tourist Park                         | Caravan Park Amenities Building                                                    | Reserve 29295                    | \$ 285,000.00              |
| Caravan/Tourist Park                         | Caravan Park New Amenities Building 2022                                           | Reserve 29295                    | \$ 325,000.00              |
| Clinic/Childcare Facility/Aged Care Facility | Multi Purpose Early Childhood Education Building                                   | 67 - 69                          | \$ 2,800,000.00            |
| Treatment Works/Waste Disposal               | Dalwallinu Ablution                                                                | Reserve 21590                    | \$ 300,000.00              |
| Treatment Works/Waste Disposal               | Dalwallinu Sewerage Scheme - metal shed A and Imhoff tank                          | Reserve 35177                    | \$ 355,000.00              |
| Park/Reserve/Playgrounds                     | Dalwallinu Town Park - Playground Equipment inc Shade Shelter                      | Johnston Street, Dalwallinu      | \$ 135,000.00              |
| Other                                        | RFD - transfer building                                                            | Nugadong West Road, Dalwallinu   | \$ 135,000.00              |
| Other                                        | Aerodrom Runway Lights & PAALC System                                              | Nugadong West Road, Dalwallinu   | \$ 200,000.00              |
| Community Centre/Hall                        | Community Arts Building                                                            | Reserve 21590                    | \$ 330,000.00              |
| Works Depot                                  | Works Depot                                                                        | 10 Deacon Street, Dalwallinu     | \$ 1,800,000.00            |
| Commercial Premises (Eg Retail, Restaurant)  | Dalwallinu Medical Centre                                                          | Reserve 44814                    | \$ 930,000.00              |
| Office/Administration Centre                 | Administration Centre                                                              | Reserve 21590                    | \$ 4,400,000.00            |
| Library                                      | Library Stock                                                                      | Reserve 21591                    | \$ 75,000.00               |
| Community Centre/Hall                        | Dalwallinu Discovery Centre                                                        | Johnston Street, Dalwallinu      | \$ 4,100,000.00            |
| Council Chambers/Town Hall                   | Dalwallinu Town Hall                                                               | Johnston St, Dalwallinu          | \$ 1,000,000.00            |
| Treatment Works/Waste Disposal               | Richardson Park Ablution Block                                                     | Lot 369 Leahy St, Dalwallinu     | \$ 60,000.00               |
| Treatment Works/Waste Disposal               | Cemetery Ablution Block                                                            | Sullivan Road, Dalwallinu        | \$ 75,000.00               |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>WUBIN GENERAL BUILDINGS</b>                                                     |                                  | \$ -                       |
| Fire/Emergency Services                      | Fire Shed                                                                          | Reserve 32304                    | \$ 40,000.00               |
| Entertainment Centre/Museum/Gallery          | Station Building (Museum)                                                          | Railway Reserve                  | \$ 250,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>WUBIN SPORTSGROUND</b>                                                          |                                  | \$ -                       |
| Sporting Facility                            | Sports Pavilion                                                                    | Reserve 21059                    | \$ 510,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>KALANNIE GENERAL BUILDINGS</b>                                                  |                                  | \$ -                       |
| Council Chambers/Town Hall                   | Town Hall 2/3 of one building                                                      | Reserve 20502                    | \$ 1,710,000.00            |
| Fire/Emergency Services                      | Emergency Vehicle Shed                                                             | Reserve 32451                    | \$ 80,000.00               |
| Caravan/Tourist Park                         | Caravan Park - ablution block                                                      | Reserve 42409                    | \$ 216,000.00              |
| Community Centre/Hall                        | Kalannie Community Building (CRC) 1/3 of one building                              | Reserve 20502                    | \$ 720,000.00              |
| Other                                        | Kalannie Station Building                                                          | Railway Reserve                  | \$ 465,000.00              |
| Community Centre/Hall                        | Community Building - Kindergarten playgroup                                        | Kalannie                         | \$ 100,000.00              |
| Other                                        | Kalannie Ablution Facility                                                         | Roche Street, Kalannie           | \$ 60,000.00               |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>KALANNIE SPORTS GROUND</b>                                                      |                                  | \$ -                       |
| Sporting Facility                            | Kalannie Sports Ground - Pavilion & Changerooms                                    | Reserve 21573                    | \$ 1,310,000.00            |
| Sporting Facility                            | Kalannie Sports Ground - Amenities Block                                           | Sanderson Terrace, Kalannie      | \$ 305,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>BUNTINE GENERAL BUILDINGS</b>                                                   |                                  | \$ -                       |
| Fire/Emergency Services                      | Emergency Services Shed                                                            | Reserve 42800                    | \$ 236,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>AGED HOUSING</b>                                                                |                                  | \$ -                       |
| Clinic/Childcare Facility/Aged Care Facility | Pioneer House                                                                      | 27 McNeill Street, Dalwallinu    | \$ 800,000.00              |
| Residential                                  | Wilfred Thomas Lodge                                                               | 27 McNeill Street, Dalwallinu    | \$ 430,000.00              |
| residential                                  | Sullivan Lodge                                                                     | 27 McNeill Street, Dalwallinu    | \$ 370,000.00              |
| Residential                                  | Aged Dwelling                                                                      | 8 Pioneer Pl                     | \$ 290,000.00              |
| residential                                  | Over 55's Dwelling                                                                 | Unit 1, 11 James St              | \$ 290,000.00              |
| Residential                                  | Over 55's Dwelling                                                                 | Unit 2, 11 James St              | \$ 290,000.00              |
|                                              |                                                                                    |                                  |                            |
|                                              | <b>DWELLINGS</b>                                                                   |                                  | \$ -                       |
| Residential                                  | Dwelling                                                                           | 65 Johnson St                    | \$ 340,000.00              |
| Residential                                  | Dwelling (Caravan Park)                                                            | 10 Dowie St, Dalwallinu          | \$ 330,000.00              |
| Residential                                  | Dwelling                                                                           | 68 Annetts Rd                    | \$ -                       |
| Residential                                  | Duplex Unit 1                                                                      | 13 Rayner St                     | \$ 260,000.00              |
| Residential                                  | Duplex Unit 2                                                                      | 15 Rayner St                     | \$ 210,000.00              |
| Residential                                  | Dwelling                                                                           | 3 Salmon Gum Place, Dalwallinu   | \$ 610,000.00              |
| Residential                                  | Dwelling                                                                           | Lot 72 Prior St                  | \$ 360,000.00              |
| Residential                                  | Dwelling                                                                           | 6 McLevie Way                    | \$ 370,000.00              |
| Residential                                  | Dwelling                                                                           | 21 Rayner St                     | \$ 310,000.00              |
| Residential                                  | Dwelling                                                                           | 23 Rayner St                     | \$ 330,000.00              |



|                            |                                                                       |                                       |                 |
|----------------------------|-----------------------------------------------------------------------|---------------------------------------|-----------------|
| Residential                | Dalwallinu Club Mgrs Res - Resve 32191                                | Colin Anderson Drive                  | \$ 300,000.00   |
| Residential                | Dwelling Unit 1                                                       | 11A Anderson Way                      | \$ 370,000.00   |
| Residential                | Dwelling Unit 2                                                       | 11B Anderson Way                      | \$ 310,000.00   |
| Residential                | Dwelling                                                              | 1 Salmon Gum Place, Dalwallinu        | \$ 690,000.00   |
| Residential                | Dwelling Unit 1                                                       | 36 Annetts Road                       | \$ 330,000.00   |
| Residential                | Dwelling Unit 2                                                       | 1 Wattle Close                        | \$ 330,000.00   |
| Residential                | Dwelling Unit 1 (staff housing)                                       | 6A Cousins Road                       | \$ 530,000.00   |
| Residential                | Dwelling Unit 2 (staff housing)                                       | 6B Cousins Road                       | \$ 565,000.00   |
| Residential                | Dwelling - Kalannie Country Club Manager                              | 26 Locke Street, Kalannie             | \$ 400,000.00   |
| Residential                | Residence                                                             | 4 Dowie Street, Dalwallinu            | \$ 210,000.00   |
| Residential                | Residence                                                             | 2 Dowie Street, Dalwallinu            | \$ 210,000.00   |
| Residential                | Residence                                                             | 10 Roberts Road, Dalwallinu           | \$ 210,000.00   |
| Residential                | Dwelling Unit 1                                                       | 38 Leahy Street, Dalwallinu           | \$ 330,000.00   |
| Residential                | Dwelling Unit 2                                                       | 1 South Street, Dalwallinu            | \$ 350,000.00   |
| Residential                | Dwelling Unit 3                                                       | 3 South Street, Dalwallinu            | \$ 350,000.00   |
| Residential                | Dwelling                                                              | 7 South Street, Dalwallinu            | \$ 330,000.00   |
| Residential                | Dwelling                                                              | 5 South Street, Dalwallinu            | \$ -            |
| Residential                | Dwelling                                                              | 46 Leahy Street, Dalwallinu           | \$ 330,000.00   |
| Residential                | Dwelling Unit 3                                                       | Unit 3, 11 James St, Dalwallinu       | \$ 220,000.00   |
| Residential                | Dwelling Unit 4                                                       | Unit 4, 11 James St, Dalwallinu       | \$ 220,000.00   |
| Residential                | Dwelling                                                              | 3 Bell Street, Dalwallinu             | \$ 610,000.00   |
| Residential                | Dwelling Unit 3 rear                                                  | Unit 3, 68 Annetts Road, Dalwallinu   | \$ 255,000.00   |
| Residential                | Dwelling                                                              | Unit 2, 68 Annetts Road, Dalwallinu   | \$ 390,000.00   |
| Residential                | Dwelling                                                              | Unit 1, 68 Annetts Road, Dalwallinu   | \$ 460,000.00   |
| Residential                | Dwelling                                                              | Unit 5, 5 Myers Street, Dalwallinu    | \$ 250,000.00   |
| Residential                | Dwelling                                                              | Unit 4, 5 Myers Street, Dalwallinu    | \$ 250,000.00   |
|                            |                                                                       |                                       |                 |
|                            | <b>SPORTS CLUBS</b>                                                   |                                       | \$ -            |
| Sporting Facility          | Dalwallinu Sports Club                                                | Reserve 32191                         | \$ 1,860,000.00 |
| sporting Facility          | Dalwallinu Sports Pavillion - Artificial Bowling Green                | Colin Anderson Drive, Dalwallinu      | \$ 400,000.00   |
| Sporting Facility          | Dalwallinu Sports Club - Equipment Shed                               | Reserve 32191                         | \$ 85,000.00    |
| sporting Facility          | Kalannie Country Club                                                 | Reserve 27128                         | \$ 1,810,000.00 |
| Sporting Facility          | Kalannie Country Club Artificial Bowling Green                        | Reserve 27128                         | \$ 200,000.00   |
|                            |                                                                       |                                       |                 |
|                            | <b>MISCELLANEOUS</b>                                                  |                                       | \$ -            |
| Park/Reserve/Playgrounds   | Nature Playground                                                     | Lot 369 Leahy St, Dalwallinu          | \$ 160,000.00   |
| Other                      | Road Survey Equipment                                                 | Located at the works depot or Shire A | \$ 35,000.00    |
| Warehouse/Storage Facility | 3 Factory/Industrial Units                                            | 18 Huggett Dr Dalwallinu              | \$ 650,000.00   |
| Park/Reserve/Playgrounds   | Community Hub - Dalwallinu Recreation Centre inc playground equipment | Reserve 15242                         | \$ 112,000.00   |
| Fire/Emergency Services    | 2 Fire Hydrant tanks & pumps                                          | Reserve 15242                         | \$ 50,000.00    |
| Sporting Facility          | Multipurpose Courts                                                   | Reserve 15242                         | \$ 194,000.00   |
| Sporting Facility          | Gym equipment                                                         | Reserve 32191                         | \$ 40,000.00    |
| Park/Reserve/Playgrounds   | Pithara Park (Play Equipment, Shelter)                                | Reserve 25014                         | \$ 50,000.00    |
| Other                      | Water Tanks Dalwallinu x 3                                            | Reserve                               | \$ 60,000.00    |
| Other                      | Water Tanks Kalannie x 3                                              | Reserve 21573                         | \$ 60,000.00    |
| Car park                   | Car Park Shade Structure x 2                                          | Reserve 32191                         | \$ 50,000.00    |
|                            |                                                                       |                                       |                 |
|                            | <b>PROPERTIES NOT INSURED</b>                                         |                                       |                 |
|                            | Wubin Ablution Block                                                  | Wubin Rest Area - Great Northern H    | \$ -            |
|                            | Wubin Railway Reserve - Ablution Block Shelter                        | Wubin Railway Reserve                 | \$ -            |
|                            | Pithara Speedway Ablution Block & Surrounds                           | Pithara Speedway - East Pithara Rd    | \$ -            |
|                            | 8 Harris Street, Dalwallinu                                           | Vet - Harris St                       | \$ -            |
|                            | Pithara Town Hall Supper Room                                         | Pithara                               | \$ -            |
|                            | Old Courthouse (Craft Shop)                                           | Park Drive                            | \$ -            |
|                            | Wubin Town Hall/Supper Room                                           | Arthur Street                         | \$ -            |
|                            | Pithara Town Hall/Supper Room/Toilet                                  | Pithara                               | \$ -            |
|                            | Pithara Town Hall Ladies Ablutions                                    | Pithara                               | \$ -            |
|                            | Pithara Town Hall Mens Ablutions                                      | Pithara                               | \$ -            |
|                            | Buntine Town Hall/Supper Room                                         | Nelson Street                         | \$ -            |
|                            | Buntine Town Hall/Supper - Toilets A                                  | Nelson Street                         | \$ -            |
|                            | Buntine Town Hall/Supper - Toilets B                                  | Nelson Street                         | \$ -            |
|                            | Dalwallinu Caravan Park - Camp Kitchen                                | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Sportsman's Club - Golf Club Shed                          | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Recreation Centre - Machinery Shed                         | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Recreation Centre - Showground Refreshment Bar             | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Recreation Centre - Agricultural Show Pens                 | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Recreation Centre - Agricultural Show Horse Pens           | Dalwallinu                            | \$ -            |
|                            | Dalwallinu Recreation Centre - Ticket Box                             | Dalwallinu                            | \$ -            |
|                            | Buntine Bowling Club                                                  | Buntine                               | \$ -            |
|                            | McIntosh Park Pithara - Gents Toilet                                  | Pithara Speedway - East Pithara Rd    | \$ -            |
|                            | McIntosh Park Pithara - Ladies Toilet                                 | Pithara Speedway - East Pithara Rd    | \$ -            |
|                            | Kalannie Sports Pavilion - Tennis Shed                                | Kalannie                              | \$ -            |
|                            | Kalannie Sports Pavilion - Bar Area 'Kennel'                          | Kalannie                              | \$ -            |

## 6.4 Shire of Dalwallinu – Tender and Quote Register\*

|                                   |                                                                     |
|-----------------------------------|---------------------------------------------------------------------|
| <b>Report Date</b>                | 14 September 2026                                                   |
| <b>Applicant</b>                  | Shire of Dalwallinu                                                 |
| <b>File Ref</b>                   | FM/9 – Financial Management – Financial Reporting                   |
| <b>Previous Meeting Reference</b> | Nil                                                                 |
| <b>Prepared by</b>                | Hanna Jolly, Manager Corporate Services                             |
| <b>Supervised by</b>              | Jean Knight, Chief Executive Officer                                |
| <b>Disclosure of interest</b>     | Nil                                                                 |
| <b>Voting Requirements</b>        | Simple Majority                                                     |
| <b>Attachments</b>                | Shire of Dalwallinu Tender and Quote Register 2025/2026 & 2026/2027 |

### Purpose of Report

The Shire of Dalwallinu Tender Register and summary of 'Request for Quotes' from 20 November 2025 to 31 August 2026 is provided to the Audit, Risk and Improvement Committee to be received.

### Officer Recommendation

That the Audit, Risk and Improvement Committee receives the Tender Register and Summary of Requests for Quotes to 31 August 2026.

### Officer Recommendation/Committee Resolution

#### **MOTION**

Moved Cr/Mr

Seconded Cr/Mr

0/0



## TENDER REGISTER

| TENDER DETAILS                                                                      |                                                             |          |       |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------|----------|-------|
| TENDER NO:                                                                          | RFT2526-05                                                  | FILE NO: | FM/28 |
| TENDER TITLE:                                                                       | Removal & Replacement of Bowling Green Surface (Dalwallinu) |          |       |
| RESPONSIBLE OFFICER:                                                                | Marc Bennett                                                |          |       |
| DESCRIPTION OF GOODS OR SERVICES                                                    |                                                             |          |       |
| Removal of existing and replacement of synthetic turf to Dalwallinu Bowling Greens. |                                                             |          |       |
| EXPRESSION OF INTEREST DETAILS:                                                     | N/A                                                         |          |       |

| ADVERTISING DETAILS           |                                                                                                           |
|-------------------------------|-----------------------------------------------------------------------------------------------------------|
| <b>STATEWIDE NOTICE:</b>      | The West – Saturday 29 November 2025                                                                      |
| <b>OTHER:</b>                 | Shire Website<br>Shire Facebook Page<br>Totally Locally & Kalannie Kapers<br>Admin & Library Noticeboards |
| <b>WEBSITE:</b>               | <a href="http://www.dalwallinu.wa.gov.au">www.dalwallinu.wa.gov.au</a>                                    |
| <b>CLOSING DATE AND TIME:</b> | 2pm, Wednesday 21 January 2026                                                                            |

| TENDER OPENING DETAILS            |                                   |                           |
|-----------------------------------|-----------------------------------|---------------------------|
| <b>OPENING DATE AND TIME:</b>     | 2:04pm, Wednesday 21 January 2026 |                           |
| <b>OPENED IN THE PRESENCE OF:</b> | <b>NAME</b>                       | <b>POSITION</b>           |
|                                   | Jean Knight                       | Chief Executive Officer   |
|                                   | Christie Andrews                  | Finance Officer           |
|                                   | Sheree Sundstrom                  | Technical Support Officer |

| TENDERS RECEIVED FROM        |                                     |                |
|------------------------------|-------------------------------------|----------------|
| <b>BUSINESS NAME</b>         | <b>ADDRESS</b>                      | <b>ABN</b>     |
| Evergreen Synthetic Surfaces | 23 Langar Way<br>LANDSDALE W A 6067 | 36 086 981 162 |

## TENDER REGISTER

| TENDER AWARD                     |                              |                      |        |
|----------------------------------|------------------------------|----------------------|--------|
| <b>DATE OF COUNCIL MEETING:</b>  | 24 February 2026             | <b>MINUTE NO:</b>    | M10517 |
| <b>SUCCESSFUL TENDERER NAME:</b> | Evergreen Synthetic Surfaces |                      |        |
| <b>CONTRACT VALUE:</b>           | \$410,100 ex GST             | <b>CONTRACT TERM</b> | N/A    |

**ADVERTISEMENT**



**RFT2526-05 – REMOVAL & REPLACEMENT OF SYNTHETIC  
BOWLING GREEN SURFACE**

The Shire of Dalwallinu is seeking to engage a suitably qualified and experienced synthetic turf contractor to remove the existing and replace the bowling green surface at the Dalwallinu Bowling Greens.

All requests for tender documentation can be directed to Deb Whitehead via email [ea@dalwallinu.wa.gov.au](mailto:ea@dalwallinu.wa.gov.au).

All tenders must be received prior to the tender deadline, contained in a sealed envelope, clearly marked with the tender number and tender name and lodged in the tender box situated in the office of Shire of Dalwallinu, 58 Johnston Street, Dalwallinu WA 6609, by post to PO Box 141 Dalwallinu 6609 or emailed to [tenders@dalwallinu.wa.gov.au](mailto:tenders@dalwallinu.wa.gov.au).

Tenders close at 2pm, Wednesday 21 January 2026.

Jean Knight JP  
Chief Executive Officer

## TENDER REGISTER

| TENDER DETAILS                                                  |                       |          |       |
|-----------------------------------------------------------------|-----------------------|----------|-------|
| TENDER NO:                                                      | RFT2526-06            | FILE NO: | FM/28 |
| TENDER TITLE:                                                   | Bitumen Sealing Works |          |       |
| RESPONSIBLE OFFICER:                                            | Marc Bennett          |          |       |
| DESCRIPTION OF GOODS OR SERVICES                                |                       |          |       |
| Provision of Bitumen Sealing Works for a three (3) year period. |                       |          |       |
| EXPRESSION OF INTEREST DETAILS:                                 | N/A                   |          |       |

| ADVERTISING DETAILS           |                                                                                                           |
|-------------------------------|-----------------------------------------------------------------------------------------------------------|
| <b>STATEWIDE NOTICE:</b>      | The West – Saturday 28 March 2026                                                                         |
| <b>OTHER:</b>                 | Shire Website<br>Shire Facebook Page<br>Totally Locally & Kalannie Kapers<br>Admin & Library Noticeboards |
| <b>WEBSITE:</b>               | <a href="http://www.dalwallinu.wa.gov.au">www.dalwallinu.wa.gov.au</a>                                    |
| <b>CLOSING DATE AND TIME:</b> | 2pm, Wednesday 29 April 2026                                                                              |

| TENDER OPENING DETAILS            |                                 |                          |
|-----------------------------------|---------------------------------|--------------------------|
| <b>OPENING DATE AND TIME:</b>     | 2:42pm, Wednesday 29 April 2026 |                          |
| <b>OPENED IN THE PRESENCE OF:</b> | <b>NAME</b>                     | <b>POSITION</b>          |
|                                   | Jean Knight                     | Chief Executive Officer  |
|                                   | Marc Bennett                    | Manager Works & Services |
|                                   | Charlotte Kressmann             | Customer Service Officer |

| TENDERS RECEIVED FROM     |                                          |                |
|---------------------------|------------------------------------------|----------------|
| <b>BUSINESS NAME</b>      | <b>ADDRESS</b>                           | <b>ABN</b>     |
| Bitutek Pty Ltd           | PO Box 2229, ELLENBROOK WA 6069          | 86 154 879 080 |
| Roadform Services Pty Ltd | 56 Cocos Drive, BIBRA LAKE WA 6163       | 48 687 564 923 |
| Roadmac Pty Ltd           | 12/16 Brodie Hall Drive, BENTLEY WA 6102 | 623 405 390    |
| SuperCivil Pty Ltd        | 36 Austine Ave, KENWICK W A 6107         | 28 145 130 383 |

## TENDER REGISTER

| TENDER AWARD                     |                          |                      |         |
|----------------------------------|--------------------------|----------------------|---------|
| <b>DATE OF COUNCIL MEETING:</b>  | 26 May 2026              | <b>MINUTE NO:</b>    | M10565  |
| <b>SUCCESSFUL TENDERER NAME:</b> | Bitutek Pty Ltd          |                      |         |
| <b>CONTRACT VALUE:</b>           | Refer to end of document | <b>CONTRACT TERM</b> | 3 years |

**ADVERTISEMENT**



**RFT2526-06 – BITUMEN SEALING WORKS**

The Shire of Dalwallinu is seeking to engage a suitably qualified and experienced contractor for the provision of bitumen sealing works for a three (3) year period.

All requests for tender documentation can be directed to Deb Whitehead via email [ea@dalwallinu.wa.gov.au](mailto:ea@dalwallinu.wa.gov.au).

All tenders must be received prior to the tender deadline, contained in a sealed envelope, clearly marked with the tender number and tender name and lodged in the tender box situated in the office of Shire of Dalwallinu, 58 Johnston Street, Dalwallinu WA 6609, by post to PO Box 141 Dalwallinu 6609 or emailed to [tenders@dalwallinu.wa.gov.au](mailto:tenders@dalwallinu.wa.gov.au).

Tenders close at 2pm, Wednesday 29 April 2026.

Jean Knight JP

Chief Executive Officer

## Schedule of Rates

| Description                                                                                                                                             | Rate<br>(Contractor<br>Supplied<br>Aggregate) |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| Rate to apply 14 mm/cutback 170 bitumen seal (area = >5000 m2/visit) @ 2.0L/m2                                                                          | \$6.41                                        |
| Rate to apply 14 mm/cutback 170 bitumen seal (area = <5000 m2/visit) @ 2.0L/m2                                                                          | \$10.58                                       |
| Rate to apply 10 mm/cutback 170 bitumen seal (area = >5000 m2/visit) @ 1.80L/m2                                                                         | \$5.84                                        |
| Rate to apply 10 mm/cutback 170 bitumen seal (area = <5000 m2/visit) @ 1.8L/m2                                                                          | \$10.02                                       |
| Rate to apply 2 coat primer seal/cutback 170 bitumen@95% binder 5% cutter (area> 5000m2 / visit) 14mm/10mm @1.6L/m2(1st coat) and 1.0L/m2 (second coat) | \$10.20                                       |
| Rate to apply 2 coat primer seal/cutback 170 bitumen@95% binder 5% cutter (area< 5000m2 / visit) 14mm/10mm @1.6L/m2(1st coat) and 1.0L/m2 (second coat) | \$13.14                                       |
| Rate to apply 2 coat primer seal/cutback 170 bitumen@95% binder 5% cutter (area> 5000m2 / visit) 14mm/7mm @1.6L/m2(1st coat) and 0.8L/m2 (second coat)  | \$9.67                                        |
| Rate to apply 2 coat primer seal/cutback 170 bitumen@95% binder 5% cutter (area< 5000m2 / visit) 14mm/7mm @1.6L/m2(1st coat) and 0.8L/m2 (second coat)  | \$12.61                                       |
| Rate to apply 10 mm/cutback bitumen primerseal (area >5000 m2/visit) @95% binder 5% cutter @ 1.50L/m2                                                   | \$5.37                                        |
| Rate to apply 10 mm/cutback bitumen primerseal (area <5000 m2/visit) @95% binder 5% cutter @ 1.5L/m2                                                    | \$9.54                                        |
| Rate to apply 14 mm/cutback bitumen primerseal (area >5000 m2/visit) @95% binder 5% cutter @ 1.50L/m2                                                   | \$5.58                                        |
| Rate to apply 14 mm/cutback bitumen primerseal (area <5000 m2/visit) @95% binder 5% cutter @ 1.5L/m2                                                    | \$9.76                                        |
| Rate to apply 14 mm S45R crumb rubber bitumen seal (area >5000 m2/visit) @2.0L/m2                                                                       | \$6.89                                        |
| Rate to apply 14 mm S45R crumb rubber bitumen seal (area <5000 m2/visit) @2.0L/m2                                                                       | \$11.07                                       |
| Rate to apply 10 mm S45R crumb rubber bitumen seal (area >5000 m2/visit) @2.0L/m2                                                                       | \$6.68                                        |
| Rate to apply 10 mm S45R crumb rubber bitumen seal (area <5000 m2/visit) @2.0L/m2                                                                       | \$10.85                                       |

## TENDER REGISTER

| TENDER DETAILS                                         |                      |          |       |
|--------------------------------------------------------|----------------------|----------|-------|
| TENDER NO:                                             | RFT2627-01           | FILE NO: | FM/28 |
| TENDER TITLE:                                          | Supply & Lay Asphalt |          |       |
| RESPONSIBLE OFFICER:                                   | Marc Bennett         |          |       |
| DESCRIPTION OF GOODS OR SERVICES                       |                      |          |       |
| Supply & Lay 15,339m2 Asphalt for 26-27 road projects. |                      |          |       |
| EXPRESSION OF INTEREST DETAILS:                        | N/A                  |          |       |

| ADVERTISING DETAILS           |                            |
|-------------------------------|----------------------------|
| <b>STATEWIDE NOTICE:</b>      | WALGA E-Quote Portal       |
| <b>OTHER:</b>                 | N/A                        |
| <b>WEBSITE:</b>               | www.dalwallinu.wa.gov.au   |
| <b>CLOSING DATE AND TIME:</b> | 2pm, Monday 17 August 2026 |

| TENDER OPENING DETAILS                                             |                               |                          |
|--------------------------------------------------------------------|-------------------------------|--------------------------|
| <b>OPENING DATE AND TIME:</b>                                      | 2:02pm, Monday 17 August 2026 |                          |
| <b>OPENED IN THE PRESENCE OF:</b> (downloaded from E-Quote Portal) | <b>NAME</b>                   | <b>POSITION</b>          |
|                                                                    | Marc Bennett                  | Manager Works & Services |
|                                                                    | Jean Knight                   | Chief Executive Officer  |
|                                                                    |                               |                          |

| TENDERS RECEIVED FROM |                                   |                |
|-----------------------|-----------------------------------|----------------|
| <b>BUSINESS NAME</b>  | <b>ADDRESS</b>                    | <b>ABN</b>     |
| Stirling Asphalt      | PO Box 685, INNALOO WA 6918       | 21 133 560 317 |
| Jackson Asphalt       | PO Box 27, MADDINGTON WA 6989     | 14 681 337 404 |
| WCP Civil Pty Ltd     | PO Box 579, FLOREAT FORUM WA 6014 | 44 168 729 977 |

## TENDER REGISTER

| TENDER AWARD                     |                     |                      |        |
|----------------------------------|---------------------|----------------------|--------|
| <b>DATE OF COUNCIL MEETING:</b>  | 25 August 2026      | <b>MINUTE NO:</b>    | M10607 |
| <b>SUCCESSFUL TENDERER NAME:</b> | WCP Civil Pty Ltd   |                      |        |
| <b>CONTRACT VALUE:</b>           | \$376,002.84 ex GST | <b>CONTRACT TERM</b> | N/A    |



**ADVERTISEMENT**

Not applicable. Advertised on the WALGA E-Quote Portal

## TENDER REGISTER

| TENDER DETAILS                        |                                       |          |       |
|---------------------------------------|---------------------------------------|----------|-------|
| TENDER NO:                            | RFT2627-02                            | FILE NO: | FM/28 |
| TENDER TITLE:                         | Supply & Delivery of New Wheel Loader |          |       |
| RESPONSIBLE OFFICER:                  | Marc Bennett                          |          |       |
| DESCRIPTION OF GOODS OR SERVICES      |                                       |          |       |
| Supply & Delivery of New Wheel Loader |                                       |          |       |
| EXPRESSION OF INTEREST DETAILS:       | N/A                                   |          |       |

| ADVERTISING DETAILS           |                            |
|-------------------------------|----------------------------|
| <b>STATEWIDE NOTICE:</b>      | WALGA E-Quote Portal       |
| <b>OTHER:</b>                 | N/A                        |
| <b>WEBSITE:</b>               | www.dalwallinu.wa.gov.au   |
| <b>CLOSING DATE AND TIME:</b> | 2pm, Monday 17 August 2026 |

| TENDER OPENING DETAILS                                                    |                               |                          |
|---------------------------------------------------------------------------|-------------------------------|--------------------------|
| <b>OPENING DATE AND TIME:</b>                                             | 2:02pm, Monday 17 August 2026 |                          |
| <b>OPENED IN THE PRESENCE OF:</b> <i>(downloaded from E-Quote Portal)</i> | <b>NAME</b>                   | <b>POSITION</b>          |
|                                                                           | Marc Bennett                  | Manager Works & Services |
|                                                                           | Jean Knight                   | Chief Executive Officer  |
|                                                                           |                               |                          |

| TENDERS RECEIVED FROM             |                                                    |                |
|-----------------------------------|----------------------------------------------------|----------------|
| <b>BUSINESS NAME</b>              | <b>ADDRESS</b>                                     | <b>ABN</b>     |
| Westrac Pty Ltd                   | 128-136 Great Eastern Hwy, South Guildford WA 6055 | 63 009 342 572 |
| AFGRI Equipment Australia Pty Ltd | 80 Great Eastern Hwy, South Guildford WA 6055      | 52 008 686 002 |
| Hitachi Construction Machinery    | 107 Allen Rd, Forrestdale WA 6112                  | 62 000 080 179 |

## TENDER REGISTER

| TENDER AWARD                     |                     |                      |        |
|----------------------------------|---------------------|----------------------|--------|
| <b>DATE OF COUNCIL MEETING:</b>  | 25 August 2026      | <b>MINUTE NO:</b>    | M10608 |
| <b>SUCCESSFUL TENDERER NAME:</b> | Westrac Pty Ltd     |                      |        |
| <b>CONTRACT VALUE:</b>           | \$347,586.31 ex GST | <b>CONTRACT TERM</b> | N/A    |

**ADVERTISEMENT**

Not applicable. Advertised on the WALGA E-Quote Portal

## SHIRE OF DALWALLINU

### REQUEST FOR QUOTES

**2025-2026 (from 20/11/25) and 2026-2027**

| <b>RFT Number</b> | <b>Description</b>                                                           |
|-------------------|------------------------------------------------------------------------------|
| RFQ2526-22        | Feature Survey – Memorial Park – <b>Completed (Brook &amp; Marsh)</b>        |
| RFQ2526-23        | Supply & Replacement of Filter Sand – <b>Completed (Aquatic Services WA)</b> |
| RFQ2526-24        | Wetmix for capital works <b>Completed (West Coast Civil)</b>                 |
| RFQ2526-25        | Basketball Court Lights Outdoor <b>Completed (Rowdy's Electrical)</b>        |
| RFQ2526-26        | Kalannie Cleaning Contract <b>Completed (Wiz's Maintenance Service)</b>      |
| RFQ2526-27        | Kalannie Townscape Contract <b>Completed (Wiz's Maintenance Service)</b>     |
| RFQ2627-01        | Oval Renovations - <b>(Awarded to Newground)</b>                             |
| RFQ2627-02        | Push Gravel – <b>(Awarded to Marty Grant)</b>                                |
| RFQ2627-03        | Verge Mulching – <b>(Awarded to Twinkarri)</b>                               |
| RFQ2627-04        | Supply & Lay Footpaths – <b>(Awarded to WCS Concrete)</b>                    |
| RFQ2627-05        | Supply & Lay Kerbing – <b>(Awarded to Rylan Concrete)</b>                    |
| RFQ2627-06        | Supply & Install PVC Fencing – <b>(Awarded to B&amp;K Fencing)</b>           |
| RFQ2627-07        | Supply Drainage Materials – <b>(Closes 5 August 2026)</b>                    |
| RFQ2627-08        | Supply & Deliver New Tractor – <b>(Awarded to Boekemans)</b>                 |
| RFQ2627-09        | Mower Attachment – <b>(Awarded to T-Quip)</b>                                |
| RFQ2627-10        | 3200Lt Portable EVAC Unit – <b>(Awarded to Vacuum Truck Supplies)</b>        |
| RFQ2627-11        | Supply & Deliver 3 Utes – <b>(Awarded to Boekemans)</b>                      |
| RFQ2627-12        | Repairs to Craft Building – <b>(Closes 9 September 2026)</b>                 |
| RFQ2627-13        | 30,000L Fuel Tank with Card System – <b>(Awarded to Refuel)</b>              |
| RFQ2627-14        | Traffic Management – <b>(Awarded to Contraflow)</b>                          |
| RFQ2627-15        | Planter Boxes - <b>(Awarded to Woodlands)</b>                                |
| RFQ2627-16        | Wet Mix - <b>(Awarded to WCP Civil)</b>                                      |
| RFQ2627-17        | Bathroom Upgrades x 2 - <b>(Awarded to HC Construction)</b>                  |
| RFQ2627-18        | Medical Centre Roof - <b>(Awarded to Coastal Maintenance)</b>                |
| RFQ2627-19        | Safety Cabinets - <b>(Awarded to Seaton)</b>                                 |
| RFQ2627-20        | Niche Wall - <b>(Awarded to Coastal Maintenance)</b>                         |
| RFQ2627-21        | L&B Valuations - <b>(Awarded to AVI Asset Valuation Advisory)</b>            |
| RFQ2627-22        | Shelter for Kalannie Playground <b>(Awarded to Fair Dinkum Builds Moora)</b> |
| RFQ2627-23        | Pump Track/Skate Park Design <b>(NIL received)</b>                           |
| RFQ2627-24        | Supply & Install Fencing – Aged Units <b>(Awarded to B&amp;K Fencing)</b>    |

**7 CLOSURE**

There being no further business, the Chairperson closed the meeting at 0.00pm.

**8 CERTIFICATION**

I, Ian William Hyde, certify that the minutes of the Audit, Risk & Improvement Committee meeting held on Thursday 14 September 2026 as shown on pages 1 to 73 were confirmed as a true record at the meeting held on 00 Month, 0000.

---

CHAIRPERSON

---

DATE

